#### Summary of Operating Expenses by Department

Department	2016 Budget	2017 Proposed	Change ov Dollars	er 2016 Percent	2018 Proposed	2019 Proposed	2020 Proposed	2021 Proposed
Council	\$ 329,191	\$ 336,039	\$ 6,848	2%	\$ 352,770	\$ 353,784	\$ 361,037	\$ 369,332
Committees	96,850	111,716	14,866	15%	101,658	101,742	101,945	102,086
Administration Department	331,077	337,622	6,545	2%	346,647	356,046	365,731	375,811
Clerk's Office	605,332	666,053	60,721	10%	819,758	735,411	751,880	768,879
Communications	357,178	364,413	7,235	2%	375,813	384,488	392,403	401,569
Human Resources	497,266	486,441	(10,825)	-2%	508,544	517,660	562,618	541,930
Corporate Allocations	7,743,687	8,195,675	451,988	6%	8,497,022	9,152,584	9,919,252	10,544,334
Treasury	1,059,788	1,083,645	23,857	2%	1,109,871	1,133,715	1,156,846	1,190,984
Information Technology	758,986	812,135	53,149	7%	828,340	848,715	867,448	884,123
Planning & Innovation	525,548	594,192	68,644	13%	578,345	593,173	683,510	624,552
Economic Development	581,962	613,021	31,059	5%	621,046	637,093	648,640	660,553
Parks & Recreation Departme	6,515,161	6,653,941	138,779	2%	6,778,419	6,906,058	7,063,642	7,213,870
Building	573,853	570,714	(3,139)	-1%	581,943	593,871	608,199	623,265
Facilities Division	377,530	422,065	44,535	12%	431,745	435,365	445,560	455,705
By-Law Enforcement	835,398	858,312	22,914	3%	871,027	888,513	906,067	923,559
Fire Services	3,590,178	3,976,055	385,877	11%	4,073,783	4,168,954	4,251,004	4,352,154
Public Works Transportation	6,075,655	6,453,358	377,703	6%	6,332,015	6,440,954	6,611,382	6,706,962
Cemetery	90,840	94,941	4,101	5%	96,550	98,213	99,926	101,692
Library Services	1,812,319	1,853,283	40,964	2%	1,895,356	1,937,171	1,979,185	2,022,955
Police Services	9,451,422	9,765,451	314,029	3%	10,215,899	10,523,711	10,779,949	10,964,407
Tax Levy Expenditures:	\$ 42,209,222	\$ 44,249,071	\$ 2,039,850	4.8%	\$ 45,416,551	\$ 46,807,220	\$ 48,556,222	\$ 49,828,724
Water Works	6,272,304	6,543,957	271,653	4%	6,935,703	7,229,557	7,478,358	7,684,050
Wastewater	5,906,535	6,212,788	306,253	5%	6,416,498	7,326,262	7,516,834	7,635,540
Net Expenditures:	\$ 54,388,061	\$ 57,005,816	\$ 2,617,756	4.8%	\$ 58,768,752	\$ 61,363,039	\$ 63,551,414	\$ 65,148,313

#### Summary of Operating Revenues by Department

Department	2016 Budget	2017 Proposed	Change ov Dollars	ver 2016 Percent	2018 Proposed	2019 Proposed	2020 Proposed	2021 Proposed
Council	\$ -	\$ -		0%	\$ -	\$ -	\$ -	\$ -
Committees	(12,400)	_	12,400	-100%	Ψ -	Ψ -	Ψ -	Ψ -
Administration Department	-	_	-	0%	_	-	_	_
Clerk's Office	(95,300)	(145,300)	(50,000)	52%	(285,300)	(95,300)	(95,300)	(95,300)
Communications	(29,282)	(29,282)	-	0%	(28,532)	,	(26,032)	(26,032)
Human Resources	(17,700)	(17,700)	_	0%	(17,700)	,	(17,700)	(17,700)
Corporate Allocations	(34,732,694)	(36,256,383)	(1,523,689)	4%	(37,709,464)	, ,	(40,150,566)	(41,675,926)
Treasury	(221,500)	(211,400)	10,100	-5%	(213,700)	, , ,	(227,320)	(227,320)
Information Technology	(217,000)	(235,660)	(18,660)	9%	(235,660)	,	(235,660)	(235,660)
Planning & Innovation	(102,800)	(77,800)	25,000	-24%	(77,800)	,	(137,663)	(77,800)
Economic Development	(188,436)	(180,438)	7,998	-4%	(149,042)	(149,042)	(149,042)	(149,042)
Parks & Recreation Depart	(3,021,976)	(3,114,200)	(92,224)	3%	(3,116,288)	(3,149,177)	(3,179,347)	(3,210,508)
Building	(573,853)	(570,714)	3,139	-1%	(581,943)	(593,871)	(608,199)	(623,265)
Facilities Division	(28,200)	(6,200)	22,000	-78%	(6,200)	(6,200)	(6,200)	(6,200)
By-Law Enforcement	(143,170)	(143,170)	-	0%	(143,220)	(143,220)	(143,220)	(143,220)
Fire Services	(693,146)	(754,700)	(61,554)	9%	(789,700)	(826,550)	(865,337)	(905,100)
Public Works Transportation	(729,054)	(713,953)	15,101	-2%	(726,494)	(738,230)	(752,163)	(765,302)
Cemetery	(55,650)	(63,150)	(7,500)	13%	(63,950)	(63,950)	(64,450)	(64,450)
Library Services	(170,900)	(170,900)	-	0%	(173,700)	(174,700)	(175,700)	(175,700)
Police Services	(1,176,160)	(1,558,121)	(381,961)	32%	(1,714,825)	(1,766,270)	(1,819,258)	(1,873,836)
Tax Levy Revenues:	(\$ 42,209,222)	(\$ 44,249,071)	(\$ 2,039,850)	4.8%	(\$ 46,033,518)	(\$ 46,949,583)	(\$ 48,653,157)	(\$ 50,272,361)
Water Works	(6,272,304)	(6,543,957)	(271,653)	4%	(6,935,703)	(7,229,557)	(7,478,358)	(7,684,050)
Wastewater	(5,906,535)	(6,212,788)	(306,253)	5%	(6,416,498)	(7,326,262)	(7,516,834)	(7,635,540)
Net Revenues:	(\$ 54,388,061)	(\$ 57,005,816)	(\$ 2,617,755)	4.8%	(\$ 59,385,719)	(\$ 61,505,402)	(\$ 63,648,349)	(\$ 65,591,950)

### Summary of Operating Departments Net Tax Levy

Department	20	16 Budget	2017 Proposed	Change over Dollars	2016 %	2018 Propo	sed	2019 Propo	sed	2020 Propo	sed	2021 Propos	sed
Council	\$	329,191	\$ 336,039	\$ 6,848	2%	\$ 352,770	5%	\$ 353,784	0%	\$ 361,037	2%	\$ 369,332	2%
Committees		84,450	111,716	27,266	32%	101,658	-9%	101,742	0%	101,945	0%	102,086	0%
Administration Dept.		331,077	337,622	6,545	2%	346,647	3%	356,046	3%	365,731	3%	375,811	3%
Clerk's Office		510,032	520,753	10,721	2%	534,458	3%	640,111	20%	656,580	3%	673,579	3%
Communications		327,896	335,131	7,235	2%	347,281	4%	358,456	3%	366,371	2%	375,537	3%
Human Resources		479,566	468,741	(10,825)	-2%	490,844	5%	499,960	2%	544,918	9%	524,230	-4%
Corporate Allocations	(2	6,989,007)	(28,060,708)	(1,071,701)	4%	(29,212,442)	4%	(29,505,978)	1%	(30,231,314)	2%	(31,131,592)	3%
Treasury		838,288	872,245	33,957	4%	896,171	3%	906,395	1%	929,526	3%	963,664	4%
Information Technology		541,986	576,475	34,489	6%	592,680	3%	613,055	3%	631,788	3%	648,463	3%
Planning & Innovation		422,748	516,392	93,644	22%	500,545	-3%	515,373	3%	545,847	6%	546,752	0%
<b>Economic Development</b>		393,526	432,583	39,057	10%	472,004	9%	488,051	3%	499,598	2%	511,511	2%
Parks & Recreation Dept.		3,493,185	3,539,741	46,555	1%	3,662,131	3%	3,756,881	3%	3,884,295	3%	4,003,363	3%
Building		-	-	0		-		-		-		-	
Facilities Division		349,329	415,864	66,535	19%	425,545	2%	429,165	1%	439,359	2%	449,505	2%
By-Law Enforcement		692,228	715,142	22,914	3%	727,807	2%	745,293	2%	762,847	2%	780,339	2%
Fire Services	:	2,897,032	3,221,355	324,323	11%	3,284,083	2%	3,342,404	2%	3,385,667	1%	3,447,054	2%
Public Works Trans.		5,346,601	5,739,406	392,804	7%	5,605,521	-2%	5,702,724	2%	5,859,219	3%	5,941,660	1%
PW Cemetery		35,190	31,791	(3,399)	-10%	32,600	3%	34,263	5%	35,476	4%	37,242	5%
Library Services		1,641,419	1,682,383	40,964	2%	1,721,656	2%	1,762,471	2%	1,803,485	2%	1,847,255	2%
Police Services		8,275,262	8,207,330	(67,931)	-1%	8,501,074	4%	8,757,441	3%	8,960,691	2%	9,090,571	1%
Net Tax Levy Budget:			\$ 0	\$ 0	0.0%	(\$ 616,967)	-1.9%	(\$ 142,363)	-0.4%	(\$ 96,934)	-0.3%	(\$ 443,637)	-1.2%

## Council

		2017	2016	Change ov	er 2016	2018	2019	2020	2021
	Р	roposed	Budget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Expenses:									
Compensation	\$	264,039	\$ 257,191	\$ 6,848	3%	269,670	275,684	281,837	288,132
Agenda Delivery	•	3,000	3,000	-	-	3,000	3,100	3,200	3,300
Memberships		12,200	12,000	200	2%	12,300	12,600	12,900	13,200
Promotions		21,000	21,000	-	-	25,000	23,700	24,100	24,400
Office Expenditures		17,400	17,400	-	-	24,400	19,100	19,200	19,300
Mileage		1,400	1,200	200	17%	1,400	1,600	1,800	2,000
Workshops		17,000	17,400	(400)	-2%	17,000	18,000	18,000	19,000
		336,039	329,191	6,848	2%	352,770	353,784	361,037	369,332
Net Council:	\$	336,039	\$ 329,191	\$ 6,848	2.1%	\$ 352,770	\$ 353,784	\$ 361,037	\$ 369,332
Percentage Increase	over	Prior-year:	1			5%	0%	2%	2%

		2017	2016 Budget	Change of	over 2016	2018	2019	2020	2021
	Pr	oposed	2010 Budget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Access Orangeville									
Expenses:									
Office Supplies	\$	300	\$ 300	\$0	-	\$ 300	\$ 300	\$ 300	\$ 300
Advertising		3,300	3,300	-	-	3,300	3,300	3,300	3,300
Workshops / Training		500	500	-	-	500	500	500	500
Mileage		100	100	-	-	100	100	100	100
Special Initiatives		15,800	15,800	_	-	15,800	15,800	15,800	15,800
Sub-total Access Orangeville:		20,000	20,000	-	0%	20,000	20,000	20,000	20,000
Arts & Culture Committee									
Expenses:									
Printing / Photocopies		200	200	-	-	200	200	200	200
Advertising		400	400	-	-	400	400	400	400
Mayor's Breakfast		5,400	5,400	-	-	5,400	5,400	5,400	5,400
Utility Box Art Display		5,000	1,000	4,000	400%	5,000	5,000	5,000	5,000
Sub-total Arts & Culture:		11,000	7,000	4,000	57%	11,000	11,000	11,000	11,000
Communities in Bloom									
Expenses:									
Special Initiatives		5,916	_	5,916	_	5,858	5,942	6,145	6,286
Sub-total CiB:		5,916	-	5,916	0%	5,858	5,942	6,145	6,286

	2017	2016 Budget	Change o	over 2016	2018	2019	2020	2021 Proposed
	Proposed	2010 Budget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Emergency Committee								
Expenses:								
Special Initiatives	10,000	10,000	-	-	10,000	10,000	10,000	10,000
Sub-total Emergency:	10,000	10,000	-	0%	10,000	10,000	10,000	10,000
Events Committee								
Expenses:								
Council Projects	1,500	1,500	-	-	1,500	1,500	1,500	1,500
Canada Day Event	_	16,000	(16,000)	-100%	-	-	-	
	1,500	17,500	(16,000)	-91%	1,500	1,500	1,500	1,500
Revenues:								
Canada Day Revenues		(10,600)	10,600	-100%	-	-	-	
Sub-total Events:	1,500	6,900	(5,400)	-78%	1,500	1,500	1,500	1,500
Heritage Orangeville								
Expenses:								
Honorarium/Benefits	-	400	(400)	-100%	-	-	-	-
Office Expenditures	100	125	(25)	-20%	100	100	100	100
Memberships	325	325	-	-	325	325	325	325
Workshops / Training	1,225	800	425	53%	1,225	1,225	1,225	1,225
Mileage	300	300	-	-	300	300	300	300

	2017	2016 Budget	Change of	over 2016	2018	2019	2020	2021
	Proposed	2010 Budget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Program Expense	1,500	1,500	-	-	1,500	1,500	1,500	1,500
Special Initiatives	5,050	4,100	950	23%	5,050	5,050	5,050	5,050
	8,500	7,550	950	13%	8,500	8,500	8,500	8,500
Revenues:								
Sundry	_	(1,800)	1,800	-100%	-	-	-	-
Sub-total Heritage:	8,500	5,750	2,750	48%	8,500	8,500	8,500	8,500
Honours Committee Expenses:								
Sports & Cultural Events	2,000	2,000	_	_	2,000	2,000	2,000	2,000
Sub-total Honours:	2,000	2,000	-	0%	2,000	2,000	2,000	2,000
Orangeville Seniors/Age Frien	dly Committe	ee						
Expenses:								
Printing / Photocopies	100	100	-	-	100	100	100	100
Memberships	200	200	-	-	200	200	200	200
Workshops / Training	1,000	1,000	-	-	1,000	1,000	1,000	1,000
Meeting Expenses	500	500	-	-	500	500	500	500
Program Expense	3,000	3,000	-	-	3,000	3,000	3,000	3,000
Age Friendly Initiative	9,000	9,000	-	-	9,000	9,000	9,000	9,000
Sub-total Orangeville Seniors:	13,800	13,800	-	0%	13,800	13,800	13,800	13,800

	2017	2016 Budget	Change of	over 2016	2018	2019	2020	2021
	Proposed	2010 Budget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Orangeville Sustainability Ac	ction Team (OS	AT)						
Expenses:								
Advertising	5,000	5,000	-	-	5,000	5,000	5,000	5,000
Special Initiatives	33,000	13,000	20,000	154%	23,000	23,000	23,000	23,000
Sub-total OSAT:	38,000	18,000	20,000	111%	28,000	28,000	28,000	28,000
Recreation Committee								
Expenses:								
Recreation events	1,000	1,000	-	-	1,000	1,000	1,000	1,000
Sub-total Recreation:	1,000	1,000	-	0%	1,000	1,000	1,000	1,000
Net Committees:	\$ 111,71 <b>6</b>	\$ 84,450	\$ 27,266	32.3%	\$ 101,658	\$ 101,742	\$ 101,945	\$ 102,086
Percentage Increase over Pri	<u> </u>	Ţ,	, , ,	3=37	-9%	0%	0%	0%

# **Administration Department**

		2017	2016 Budget	Change o	ver 2016	2018	2019	2020	2021
	P	roposed	2010 Baagot	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Expenses:									
Compensation	\$	322,572	\$ 316,027	\$ 6,545	2%	\$ 331,097	\$ 339,896	\$ 348,981	\$ 358,361
Memberships		2,000	2,500	(500)	-20%	2,000	2,000	2,000	2,000
Public Relations		2,000	2,000	-	-	2,100	2,100	2,200	2,300
Office Expenditures		5,850	5,350	500	9%	6,250	6,650	6,950	7,150
Workshop / Conferences		5,200	5,200	-	-	5,200	5,400	5,600	6,000
Net Administration:	\$	337,622	\$ 331,077	\$ 6,545	2.0%	\$ 346,647	\$ 356,046	\$ 365,731	\$ 375,811
Percentage Increase over	Prior-	year:				3%	3%	3%	3%

#### **Clerk's Office**

	F	2017 Proposed	2016 Budget	Change o Dollars	ver 2016 Percent	2018 Proposed	2019 Proposed	2020 Proposed	2021 Proposed
Expenses:									
Compensation	\$	501,903	\$ 491,182	\$ 10,721	2%	\$ 515,608	\$ 621,261	\$ 637,730	\$ 654,729
Memberships		900	900	-	-	900	900	900	900
Advertising		2,000	2,000	-	-	2,000	2,000	2,000	2,000
Office Expenditures		19,050	19,050	-	-	19,050	19,050	19,050	19,050
C.O.A Expenses		5,700	5,700	-	-	5,700	5,700	5,700	5,700
Marriage Licenses		15,000	15,000	-	-	15,000	15,000	15,000	15,000
Professional Fees		50,500	500	50,000	10000%	50,500	500	500	500
Workshops/Conferences		5,000	5,000	-	-	5,000	5,000	5,000	5,000
Transfer to Reserve		31,000	31,000	-	-	31,000	31,000	31,000	31,000
		631,053	570,332	60,721	11%	644,758	700,411	716,880	733,879
Revenues:									
C.O.A. Application Fees		(24,800)	(24,800)	-	-	(24,800)	(24,800)	(24,800)	(24,800)
Miscellaneous		(6,000)	(6,000)	-	-	(6,000)	(6,000)	(6,000)	(6,000)
Vital Statistics		(6,000)	(6,000)	-	-	(6,000)	(6,000)	(6,000)	(6,000)
Weddings		(8,500)	(8,500)	-	-	(8,500)	(8,500)	(8,500)	(8,500)
Business Licenses		(20,000)	(20,000)	-	-	(20,000)	(20,000)	(20,000)	(20,000)
Lottery Licenses		(4,000)	(4,000)	-	-	(4,000)	(4,000)	(4,000)	(4,000)
Marriage Licenses		(26,000)	(26,000)	-	-	(26,000)	(26,000)	(26,000)	(26,000)
Transfer from Reserves		(50,000)	-	(50,000)	100%	(50,000)	-	-	-
		(145,300)	(95,300)	(50,000)	52%	(145,300)	(95,300)	(95,300)	(95,300)
Sub-Total Clerks:		485,753	475,032	10,721	2%	499,458	605,111	621,580	638,579

#### **Clerk's Office**

	2017	2016 Budget	Change o	ver 2016	2018	2019	2020	2021 Proposed	
	Proposed		Dollars	Percent	Proposed	Proposed	Proposed		
Elections									
Expenses:									
Honorariums	-	-	-	_	26,176	-	_	_	
Office Expenditures	-	-	-	-	56,876	-	_	-	
Advertising	-	-	-	-	4,851	_	-	_	
Workshops	-	-	-	-	132	-	-	-	
Outside Services	-	-	-	-	51,964	-	-	-	
Transfer to Reserve	35,000	35,000	-	-	35,000	35,000	35,000	35,000	
	35,000	35,000	-	0%	175,000	35,000	35,000	35,000	
Revenues:									
Transfer from Reserve	-	-	-	-	(140,000)	-	-	-	
Sub-Total Elections:	35,000	35,000	-	0%	35,000	35,000	35,000	35,000	
Net Clerk's Office:	\$ 520,753	\$ 510,032	\$ 10,721	2.1%	\$ 534,458	\$ 640,111	\$ 656,580	\$ 673,579	
Percentage Increase over	Prior-year:				3%	20%	3%	3%	

### **Communications Division**

		2017	2016 Budget	Change ov	ver 2016	2018	2019	2020	2021
		Proposed	2010 Budget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Expenses:									
Compensation	\$	285,763	\$ 278,678	\$ 7,085	3%	\$ 292,263	\$ 299,938	\$ 307,853	\$ 316,019
Memberships		1,400	1,400	-	-	1,400	1,400	1,400	1,400
Public Relations		3,000	3,000	-	-	3,000	3,000	3,000	3,000
Town Page Costs		51,500	51,500	-	-	51,500	52,500	52,500	53,500
Website		3,000	3,000	-	-	3,000	3,000	3,000	3,000
Office Expenditures		7,650	7,500	150	2%	7,550	7,550	7,550	7,550
Tree Sculpture Brochure		3,000	3,000	-	-	3,000	3,000	3,000	3,000
Tree Sculpture Investment		5,000	5,000	-	-	5,000	5,000	5,000	5,000
Workshops		4,100	4,100	-	-	4,100	4,100	4,100	4,100
		364,413	357,178	7,235	2%	\$ 370,813	379,488	387,403	396,569
Revenues:									
Cost Recovery		(26,032)	(26,032)	-	-	(26,032)	(26,032)	(26,032)	(26,032)
Donations Tree Sculptures		(250)	(250)	-	-	-	-	-	-
Transfer from Reserve		(3,000)	(3,000)	-	-	(2,500)	-	-	-
		(29,282)	(29,282)	-	0%	(28,532)	(26,032)	(26,032)	(26,032)
Operating Impact of Capital		-	-	-		5,000	5,000	5,000	5,000
Net Communications:	\$	335,131	\$ 327,896	\$ 7,235	2.2%	\$ 347,281	\$ 358,456	\$ 366,371	\$ 375,537
Percentage Increase over	Pric	or-year:				4%	3%	2%	3%

### **Human Resources Division**

		2017	2016	Change o	ver 2016	2018	2019	2020	2021
	Р	roposed	Budget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Expenses:									
Compensation	\$	379,031	\$ 352,166	\$ 26,865	8%	\$ 400,944	\$ 411,560	\$ 422,518	\$ 433,830
Memberships		3,000	3,000	-	-	3,000	3,000	3,000	3,000
Advertising		3,000	3,000	-	-	3,000	3,000	3,000	3,000
Office Expenditures		14,100	13,050	1,050	8%	14,550	14,550	18,550	16,550
Safety Equipment / Clothing		750	750	-	-	750	750	750	750
Consulting Fees		5,000	5,000	-	-	5,000	5,000	5,000	5,000
Professional Fees		22,760	21,000	1,760	8%	22,500	21,000	21,000	21,000
Workshops / Conferences		16,800	16,800	-	-	16,800	16,800	16,800	16,800
Salary Review		-	47,500	(47,500)	-100%	-	-	30,000	-
Staff Recognition Events		22,000	18,000	4,000	22%	22,000	22,000	22,000	22,000
Corporate Training		20,000	17,000	3,000	18%	20,000	20,000	20,000	20,000
		486,441	\$ 497,266	(10,825)	-2%	508,544	517,660	562,618	541,930
Revenues:									
Cost Recovery		(17,700)	(17,700)	-	-	(17,700)	(17,700)	(17,700)	(17,700)
		(17,700)	(17,700)	-	0%	(17,700)	(17,700)	(17,700)	(17,700)
Net Human Resources:	\$	468,741	\$ 479,566	(\$10,825)	-2.3%	\$ 490,844	\$ 499,960	\$ 544,918	\$ 524,230
Percentage Increase over P	rior-y	/ear:				5%	2%	9%	-4%

# **Corporate Allocations**

	2017	2016 Budget	Change ov	er 2016	2018	2019	2020	2021
	Approved	2010 Budget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Expenses:								
Insurance Expenditures	\$ 141,130	\$ 133,553	\$ 7,577	6%	150,000	165,000	181,500	199,650
Retiree/Salary Cont.	200,000	200,000	-	-	200,000	200,000	200,000	200,000
WSIB Schedule II	-	20,000	(20,000)	-100%	-	-	-	-
Police Service Brd Hon.	52,940	52,940	-	-	52,940	52,940	52,940	52,940
Special Initiatives	70,000	107,500	(37,500)	-35%	55,000	54,820	54,638	30,000
Service Charges	87,100	80,100	7,000	9%	87,850	88,218	88,603	89,009
Corporate Contingency	25,000	25,000	-	-	25,000	25,000	25,000	25,000
Tax write-offs allowable	400,000	300,000	100,000	33%	400,000	400,000	400,000	400,000
Community Grants	31,000	31,000	-	-	31,400	40,000	42,000	42,000
Charity Rebates	33,600	33,600	-	-	34,000	35,000	36,000	37,000
CVC Island Lake Trail	35,000	35,000	-	-	35,000	35,000	35,000	35,000
Façade Improvement Gr.	30,000	45,000	(15,000)	-33%	30,000	30,000	30,000	30,000
CVC Levy	135,021	131,088	3,933	3%	140,000	145,600	151,000	157,040
Investment in ORDC	379,142	379,142	-	0%	379,000	379,000	379,000	379,000
Professional Fees	220,000	220,000	-	-	210,000	210,000	210,000	210,000
Capital Financing	1,599,438	1,811,906	(212,468)	-12%	1,441,895	1,441,711	1,441,534	1,441,341
Debt Charges Recover.	629,459	649,870	(20,411)	-3%	629,460	629,460	629,460	629,460
Transfer Capital Budget	2,029,267	1,659,733	369,534	22%	2,242,222	2,518,424	2,906,248	3,255,335
Newton Dr. t/f Reserve	-	65,000	(65,000)	-100%	-	-	-	-
Transfer Systems Reserve	100,000	100,000	-	0%	100,000	100,000	100,000	100,000
Transfer Stabilization Rese	350,000	100,000	250,000		350,000	350,000	350,000	350,000
Transfer to DC Reserve	64,323	-	64,323		-	-	-	-
Transfer Capital Reserve	1,363,255	1,563,255	(200,000)	-13%	1,683,255	2,008,412	2,332,329	2,661,560
Transfer Fleet Reserve	220,000	-	220,000	0%	220,000	220,000	220,000	220,000

# **Corporate Allocations**

	2017	2016 Budget	Change ov	er 2016	2018	2019	2020	2021
	Approved	2010 Budget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
•	8,195,675	\$ 7,743,687	231,988	3%	8,497,022	9,128,584	9,865,252	10,544,334
Revenues:								
Tax Levy - Town	(33,339,688)	(31,907,635)	(1,432,053)	4%	(34,843,935)	(35,767,182)	(37,227,935)	(38,801,896)
Supplementary Taxes	(500,000)	(381,029)	(118,971)	31%	(500,000)	(500,000)	(500,000)	(500,000)
Debt Charges Recover.	(629,459)	(649,870)	20,411	-3%	(629,460)	(629,460)	(629,460)	(629,460)
Paymt-in-lieu of Taxes	(178,277)	(181,210)	2,933	-2%	(182,529)	(186,780)	(191,031)	(191,031)
Investment Income	(24,000)	(24,000)	-	-	(24,000)	(24,000)	(24,000)	(24,000)
Admin Recovery	(486,540)	(486,540)	-	-	(486,540)	(486,540)	(486,540)	(486,540)
P.O.A. Fines Recovered	(150,000)	(175,000)	25,000	-14%	(150,000)	(150,000)	(150,000)	(150,000)
Other Revenues	(40,000)	(40,000)	-	-	(40,000)	(40,000)	(40,000)	(40,000)
Penalties & Interest	(533,000)	(533,000)	-	-	(533,000)	(533,000)	(533,000)	(533,000)
Hydro Dividends	(364,419)	(319,410)	(45,009)	0	(320,000)	(320,000)	(320,000)	(320,000)
Contrib. from Surplus	-	(15,000)	15,000	-100%	-	-	-	-
Transfer from Reserve	(11,000)	(20,000)	9,000	-45%	-	-	-	
	(36,256,383)	(34,732,694)	(1,523,689)	4%	(37,709,464)	(38,636,962)	(40,101,966)	(41,675,926)

Net Corporate:	<b>\$ (28,060,708)</b> (\$26,989,007) <b>(\$1,291,701)</b>	4.8% (\$29,212,442)	(\$29,505,978)	(\$30,231,314)	(\$31,131,592)
Percentage Increas	e over Prior-year:	4%	1%	2%	3%

### **Treasury**

		2017	2016 Budget	Change ov	ver 2016	2018	2019	2020	2021
	F	Proposed	2010 Budget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Expenses:									
Compensation	\$	948,945	\$ 929,588	\$ 19,357	2%	\$ 974,571	\$ 1,001,040	\$ 1,028,386	\$ 1,056,644
Office Expenditures		27,900	28,900	(1,000)	-3%	28,200	28,200	28,700	28,700
Postage / Courier		24,000	20,000	4,000	20%	24,000	21,600	21,600	21,600
Software Licences/Support		41,500	41,500	-	-	41,500	42,500	42,500	42,500
Memberships		3,000	3,000	-	-	3,000	3,000	3,000	3,000
Workshops / Conferences		14,600	14,600	-	-	14,600	14,600	14,600	14,600
Actuarial Review		5,000	5,000	-	-	5,000	5,000	5,000	5,000
Mun Comparison Study		2,200	2,200	-	-	2,500	2,500	2,500	2,500
Treasury Reserve		15,000	15,000	-	-	15,000	15,000	15,000	15,000
		1,082,145	1,059,788	22,357	2%	1,108,371	1,133,440	1,161,286	1,189,544
Revenues:									
Cost Recovery - Internal		(113,000)	(112,000)	(1,000)	1%	(112,000)	(112,000)	(112,000)	(112,000)
Tax Certificates		(25,000)	(31,000)	6,000	-19%	(25,000)	(37,500)	(37,500)	(37,500)
Processing Fee Revenue		(62,000)	(62,000)	-	-	(62,000)	(62,000)	(62,000)	(62,000)
Finance Charges		(1,000)	(4,500)	3,500	-78%	(1,000)	(1,000)	(1,000)	(1,000)
Service Charges		(6,200)	(4,500)	(1,700)	38%	(6,200)	(7,320)	(7,320)	(7,320)
Miscellaneous Sales		(4,200)	(7,500)	3,300	-44%	(7,500)	(7,500)	(7,500)	(7,500)
		(211,400)	(221,500)	10,100	-5%	(213,700)	(227,320)	(227,320)	(227,320)
Operating Impact of Capital		1,500	-	1,500		1,500	275	(4,440)	1,440
Net Treasury:	\$	872,245	\$ 838,288	\$ 33,957	4.1%	\$ 896,171	\$ 906,395	\$ 929,526	\$ 963,664
Percentage Increase over	Prior	-year:				3%	1%	3%	4%

# **Information Technology**

		2017	2016 Budget	Change ov	er 2016		2018	2019	2020	2021
	Р	roposed	Zo To Budget	Dollars	Percent	Р	roposed	Proposed	Proposed	Proposed
Expenses:										
Compensation	\$	457,997	\$ 449,048	\$ 8,949	2%	\$	470,394	\$ 483,201	\$ 496,434	\$ 510,109
Office Expenditures		5,652	5,652	-	0%		5,680	5,780	5,780	5,780
Communications		19,954	9,954	10,000	100%		20,734	21,234	21,234	21,234
Internet / Data Lines		49,032	44,532	4,500	10%		49,032	52,000	53,500	53,500
IT Supplies		25,000	110,600	(85,600)	-77%		25,000	27,000	28,000	29,000
Consulting Fees		15,000	25,000	(10,000)	-40%		18,000	20,000	23,000	25,000
Memberships		1,500	1,500	-	0%		1,500	1,500	1,500	1,500
Workshops		11,600	10,500	1,100	10%		11,600	11,600	11,600	11,600
Mileage		6,500	6,500	-	0%		6,500	6,500	6,500	6,500
IT Agreements		175,650	95,700	79,950	84%		175,650	175,650	175,650	175,650
IT Maintenance		44,250	-	44,250	100%		44,250	44,250	44,250	44,250
		812,135	758,986	53,149	7%		828,340	848,715	867,448	884,123
Revenues:										
Internal Recovery		(225,660)	(217,000)	(8,660)	4%		(225,660)	(225,660)	(225,660)	(225,660)
External Recovery		(10,000)	-	(10,000)	100%		(10,000)	(10,000)	(10,000)	(10,000)
		(235,660)	(217,000)	(18,660)	9%		(235,660)	(235,660)	(235,660)	(235,660)
Net Information Tech:	\$	576,475	\$ 541,986	\$ 34,489	6.4%		\$ 592,680	\$ 613,055	\$ 631,788	\$ 648,463
Percentage Increase over	er Pric	or-year:					3%	3%	3%	3%

# **Planning & Innovation**

	2017	2016	Change o	ver 2016	2018	2019	2020	2021
	Propose	d Budget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Expenses:								
Compensation	\$ 506,39	<b>92</b> \$ 495,748	\$ 10,644	2%	\$ 520,230	\$ 534,530	\$ 549,311	\$ 564,593
Office Expenditures	7,80	7,800	-	-	7,935	8,075	8,235	8,396
Advertising	3,00	3,000	-	-	3,045	3,075	3,106	3,137
Planning & Buiding Software	55,00	1,000	54,000	54	21,015	21,111	21,212	21,515
Memberships	2,50	2,500	-	-	2,538	2,563	2,589	2,614
Workshops	5,50	5,500	-	-	5,583	5,638	5,695	5,752
GIS Initative	14,00	10,000	4,000	40%	18,000	18,180	18,362	18,545
Official Plan Review		-	-	-	-	-	75,000	-
	594,19	<b>52</b> 5,548	68,644	13%	578,345	593,173	683,510	624,552
Revenues:								
Application Fees	(75,00	<b>(100,000)</b>	25,000	-25%	(75,000)	(75,000)	(75,000)	(75,000)
Zoning Information	(2,50	<b>(2,500)</b>	-	-	(2,500)	(2,500)	(2,500)	(2,500)
Other Income	(30	<b>(300)</b>	-	-	(300)	(300)	(300)	(300)
Transfer from Reserve			-	-	-	-	(59,863)	-
•	(77,80	<b>(102,800)</b>	25,000	-24%	(77,800)	(77,800)	(137,663)	(77,800)
Net Planning:	\$ 516,39	92 \$ 422,748	\$ 93,644	22.2%	\$ 500,545	\$ 515,373	\$ 545,847	\$ 546,752
Percentage Increase over F	Prior-year:				-3%	3%	6%	0%

# **Economic Development**

		2017	2016	Change over 2016				2019		2020		2021	
	Р	roposed	Budget	Dollars	Percent	P	roposed	Р	roposed	Proposed		Proposed	
<b>Economic Development</b>													
Expenses:													
Compensation	\$	175,967	\$ 172,373	\$ 3,594	2%	\$	191,975	\$	201,516	\$	206,353	\$	211,343
Office Expenditures		3,800	3,800	-	-		3,800		3,800		3,800		3,800
Website Development		8,000	8,000	-	-		8,000		8,000		8,000		8,000
Marketing & Advertising		26,000	26,000	-	-		26,000		26,000		26,000		26,000
Sign Maintenance		2,000	2,000	-	-		2,000		2,000		2,000		2,000
Memberships/Subscriptions		890	890	-	-		900		900		900		900
Workshops/Training		3,300	3,300	-	-		3,300		3,300		3,300		3,300
Public Relations		1,300	1,300	-	-		1,300		1,300		1,300		1,300
Special Initiatives		15,000	-	15,000	0%		-		-		-		-
Tourism Development		18,500	18,500	-	-		18,500		18,500		18,500		18,500
Visitor Services Agreement		46,012	46,012	-	-		46,012		46,012		46,012		46,012
Theatre Orangeville		35,000	35,000	-	-		35,000		35,000		35,000		35,000
Transfer to Reserve		3,000	3,000	-	-		3,000		3,000		3,000		3,000
		338,769	320,175	18,594	6%		339,787		349,328		354,165		359,155
Revenues:													
Provincial Grants		(4,867)	(4,867)	-	-		-		-		-		-
Event Revenue		(1,500)	(1,500)	-	-		(1,500)		(1,500)		(1,500)		(1,500)
		(6,367)	(6,367)	-	0%		(1,500)		(1,500)		(1,500)		(1,500)
Sub-total Economic Dev.:		332,402	313,808	18,594	6%		338,287		347,828		352,665		357,655

# **Economic Development**

	2017	2016	Change of	ver 2016	2018	2019	2020	2021
	Proposed	Budget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Small Business Enterprise (	Centre							
Expenses:								
Compensation	246,702	237,572	9,130	4%	260,209	266,715	273,425	280,348
Office Expenditures	8,200	8,200	-	-	8,200	8,200	8,200	8,200
Advertising	1,000	1,000	-	-	1,000	1,000	1,000	1,000
Professional Assoc Fees	2,000	2,000	-	-	2,000	2,000	2,000	2,000
Workshops	2,000	2,000	-	-	2,000	2,000	2,000	2,000
Special Projects	7,750	7,750	-	-	7,750	7,750	7,750	7,750
Starter Program	6,500	3,165	3,335	105%	-	-	-	-
Memberships/Subscriptions	100	100	-	-	100	100	100	100
	274,252	261,787	12,465	5%	281,259	287,765	294,475	301,398
Revenues:								
Provincial Grants	(97,042)	(97,042)	-	-	(97,042)	(97,042)	(97,042)	(97,042)
Event Revenue	(8,000)	(8,000)	-	-	(8,000)	(8,000)	(8,000)	(8,000)
Partner Contributions	(42,000)	(42,000)	-	-	(42,000)	(42,000)	(42,000)	(42,000)
Transfer from Reserve	(26,529)	(34,527)	7,998	-23%	-	-	-	-
Other Income	(500)	(500)	-	-	(500)	(500)	(500)	(500)
	(174,071)	(182,069)	7,998	-4%	(147,542)	(147,542)	(147,542)	(147,542)
Sub-total SBEC:	100,181	79,718	20,463	26%	133,717	140,223	146,933	153,856
Net Economic Development	: \$ 432,583	\$ 393,526	\$ 39,057	9.9%	\$ 472,004	\$ 488,051	\$ 499,598	\$ 511,511
Percentage Increase over Pr	rior-year:				9%	3%	2%	2%

	2017 Proposed	2016 Budget	Change o	ver 2016 Percent	2018 Proposed	2019 Proposed	2020 Proposed	2021 Proposed
Parks & Recreation Compe	ensation							
Expenses:								
Compensation	\$ 4,207,820	\$ 4,085,612	\$ 122,208	3.0%	\$ 4,313,768	\$ 4,422,890	\$ 4,535,308	\$ 4,651,128
Recreation Administration								
Expenses:								
Insurance	14,706	15,084	(378)	-3%	14,634	14,551	14,458	14,378
Office Expenditures	5,900	4,900	1,000	20%	5,980	6,062	6,145	6,230
Public Relations / Promotions	4,500	3,500	1,000	29%	4,530	4,561	4,592	4,624
Professional Association Fees	8,800	6,800	2,000	29%	8,800	8,976	9,156	9,339
Workshops	4,000	4,000	-	0%	4,000	4,080	4,162	4,245
Mileage	1,200	1,200	-	0%	1,224	1,248	1,273	1,299
Software Licence & Support	15,000	15,000	-	0%	15,300	15,606	15,918	16,236
Special Initiative	8,000	8,000	-	0%	8,000	8,000	8,000	8,000
	62,106	58,484	3,622	6%	62,468	63,083	63,703	64,350
Revenues:								
Cost Recovery	(10,000)	(10,000)	-	0%	(10,000)	(10,000)	(10,200)	(10,200)
Sub-total Rec Admin:	52,106	48,484	3,622	7%	52,468	53,083	53,503	54,150
Diane Drive								
Expenses:								
Utilities	20,000	15,531	4,469	29%	20,400	20,808	21,224	21,649
Maintenance and Repair	5,750	3,500	2,250	64%	5,850	5,967	6,086	6,208
Safety Equipment/Clothing	1,500	1,000	500	50%	1,530	1,561	1,592	1,624
Outside Services	4,000	2,500	1,500	60%	4,080	4,162	4,245	4,330
Sub-total Diane Drive:	31,250	22,531	8,719	39%	31,860	32,497	33,147	33,810

	2017	2016 Budget	Change ov	ver 2016	2018	2019	2020	2021
	Proposed	zo io Buaget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Recreation Programming								
Expenses:								
Office Expenditures	7,220	5,230	1,990	38%	9,070	10,910	12,750	14,590
Workshops/Coferences	5,400	4,200	1,200	29%	5,600	7,050	8,250	9,450
Uniforms	1,000	700	300	43%	1,250	1,500	1,750	2,000
Materials and Supplies	11,500	9,500	2,000	21%	13,000	15,000	17,000	19,000
Youth Initiatives	9,000	9,000	-	0%	19,000	24,000	29,000	34,000
Outside Services	93,000	88,000	5,000	6%	95,000	95,000	95,000	95,000
Special Initiatives	24,000	4,000	20,000	500%	28,000	36,000	42,000	46,000
Program Expense	2,500	2,500	-	0%	3,000	3,000	3,000	3,000
_	153,620	123,130	30,490	25%	173,920	192,460	208,750	223,040
Revenues:								
Other Grants	(10,000)	-	(10,000)	100%	(10,000)	(5,000)	(5,000)	(5,000)
Program Registration	(170,750)	(115,000)	(55,750)	48%	(134,000)	(137,000)	(140,000)	(145,000)
_	(180,750)	(115,000)	(55,750)	48%	(144,000)	(142,000)	(145,000)	(150,000)
Sub-total Rec. Programming:	(27,130)	8,130	(25,260)	-311%	29,920	50,460	63,750	73,040
Summer Camps								
Expenses:								
Office Expenditures	4,850	4,000	850	21%	4,850	4,850	4,850	4,850
Workshops	3,500	3,000	500	17%	4,000	4,000	4,000	4,500
Uniforms	3,000	2,500	500	20%	3,500	4,000	4,500	5,000
Materials and Supplies	12,000	10,000	2,000	20%	14,000	16,000	18,000	20,000
Outside Services	16,000	12,000	4,000	33%	16,000	18,000	20,000	22,000

	2017	2016 Budget	Change o	ver 2016	2018	2019	2020	2021
	Proposed	2010 Budget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Special Initiatives	6,000	5,500	500	9%	6,000	6,500	6,500	7,000
Rental - Facility	7,000	6,700	300	4%	7,500	7,500	7,500	8,000
Program Expense	2,000	1,800	200	11%	2,250	2,250	3,000	3,000
	54,350	45,500	8,850	19%	58,100	63,100	68,350	74,350
Revenues:								
Grant Revenues	(2,500)	(2,500)	-	0%	(2,500)	(2,500)	(2,500)	(2,500)
Program Registration	(230,000)	(190,000)	(40,000)	21%	(240,475)	(250,000)	(250,000)	(255,000)
Product Sales	(1,500)	(1,500)	-	0%	-	-	-	-
	(234,000)	(194,000)	(40,000)	21%	(242,975)	(252,500)	(252,500)	(257,500)
Sub-total Summer Camps:	(179,650)	(148,500)	(31,150)	21%	(184,875)	(189,400)	(184,150)	(183,150)
Alder Recreation Centre								
General Facility								
Expenses:								
Insurance	54,086	69,374	(15,288)		56,790	59,630	62,611	65,742
Office Expenditures	17,600	16,700	900	5%	17,600	17,600	17,600	17,600
Public Relations / Promotions	2,200	1,800	400	22%	2,200	2,200	2,200	2,200
Training Materials	1,000	1,000	-	0%	1,000	1,000	1,000	1,000
Workshops/Conferences	12,400	9,400	3,000	32%	12,400	12,400	12,400	12,400
Uniforms	9,700	9,700	-	0%	9,700	9,700	9,700	9,700
Communications	12,300	9,300	3,000	32%	11,700	11,700	11,700	11,700
Equipment Purchases	14,000	13,782	218	2%	16,500	14,000	16,700	14,200
Utilities	480,489	480,489	-	0%	482,000	489,000	494,000	498,000

	2017	2016 Budget	Change o	ver 2016	2018	2019	2020 Proposed	2021
	Proposed	2010 Budget	Dollars	Percent	Proposed	Proposed		Proposed
Property Tax	59,700	59,000	700	1%	60,894	62,112	63,354	64,621
Safety Equipment/Clothing	9,300	9,300	-	0%	9,300	9,300	9,300	9,300
Outside Services	53,000	53,000	-	0%	53,000	53,000	53,000	53,000
Maintenance and Repair	70,750	67,700	3,050	5%	71,250	71,750	72,750	73,250
HVAC Maintenance	27,500	27,500	-	0%	27,500	27,500	27,500	27,500
Grounds Maintenance	35,850	29,225	6,625	23%	31,350	31,350	31,650	31,650
Transfer to Insurance Reserve	15,521	-	15,521	100%	14,637	13,568	12,240	10,717
Transfer to Reserve	60,000	60,000	-	0%	60,000	60,000	60,000	60,000
<del>-</del>	935,396	917,270	18,126	2%	937,821	945,810	957,705	962,580
Revenues:								
Commercial Lease Revenue	(153,200)	(165,200)	12,000	-7%	(153,200)	(153,200)	(153,200)	(153,200)
Rental Agreement Revenue	(82,000)	(77,926)	(4,074)	5%	(92,063)	(102,127)	(102,192)	(102,258)
Facilities Costs Recovered	(44,700)	(44,700)	-	0%	(44,700)	(44,700)	(44,700)	(44,700)
<del>-</del>	(279,900)	(287,826)	7,926	-3%	(289,963)	(300,027)	(300,092)	(300,158)
Sub-total Alder General:	655,496	629,444	26,052	4%	647,858	645,783	657,614	662,422
Ice Operations								
Expenses:								
Advertising	500	500	-	0%	500	500	500	500
Workshops/Training Courses	450	450	-	0%	450	450	450	450
Maintenance and Repair	24,700	24,700	-	0%	24,700	24,700	24,700	24,700
Outside Services	35,000	35,000	-	0%	35,000	35,000	35,000	35,000
Service Agreements	36,000	36,000	-	0%	36,000	36,000	36,000	36,000
_	96,650	96,650	-	0%	96,650	96,650	96,650	96,650

	2017	2016 Budget	Change ov	ver 2016	2018	2019	2020	2021
	Proposed	2010 Baaget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Revenues:								
Hourly Rentals	(620,000)	(625,000)	5,000	-1%	(620,000)	(620,000)	(620,000)	(620,000)
Public Skating	(13,000)	(10,000)	(3,000)	30%	(13,000)	(13,000)	(13,000)	(13,000)
Shinny	(20,000)	(20,000)	-	0%	(20,000)	(20,000)	(20,000)	(20,000)
Other Program Registration	(6,400)	(6,400)	-	0%	(6,400)	(6,400)	(6,400)	(6,400)
·	(659,400)	(661,400)	2,000	0%	(659,400)	(659,400)	(659,400)	(659,400)
Sub-total Alder Ice:	(562,750)	(564,750)	2,000	0%	(562,750)	(562,750)	(562,750)	(562,750)
Floor Operations								
Expenses:								
Building Maintenance	1,950	1,950	-	0%	1,950	1,950	1,950	1,950
Outside Services	1,000	1,000	-	0%	1,000	1,000	1,000	1,000
	2,950	2,950	-	0%	2,950	2,950	2,950	2,950
Revenues:								
Hourly Rentals	(25,000)	(25,000)	-	0%	(25,000)	(25,000)	(25,000)	(25,000)
Sub-total Alder Floor:	(22,050)	(22,050)	-	0%	(22,050)	(22,050)	(22,050)	(22,050)
Pool Operations								
Expenses:								
Office Expenditures	2,100	1,600	500	31%	2,600	3,200	3,800	4,400
Workshops/Training Courses	5,200	4,400	800	18%	5,700	6,000	7,000	7,700
Uniform Allowance	5,000	2,500	2,500	100%	5,000	5,000	5,500	5,500
Maintenance and Repair	50,495	44,795	5,700	13%	49,995	50,495	50,995	51,495
Outside Services	27,300	27,300	-	0%	27,400	27,500	27,600	27,700

	2017	2016 Budget	Change o	ver 2016	2018	2019	2020	2021
	Proposed	2010 Budget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Other Program Expense	19,500	19,400	100	1%	19,500	20,500	20,500	22,000
	109,595	99,995	9,600	10%	110,195	112,695	115,395	118,795
Revenues:								
Hourly Rentals	(58,000)	(56,000)	(2,000)	4%	(58,000)	(60,000)	(62,000)	(65,000)
Public Swimming	(62,500)	(62,500)	-	0%	(65,000)	(65,000)	(67,250)	(69,000)
Other Programs	(33,500)	(30,500)	(3,000)	10%	(38,000)	(40,000)	(45,000)	(50,000)
Lesson Registration	(436,000)	(424,000)	(12,000)	3%	(437,000)	(443,500)	(452,955)	(459,000)
Product Sales	(17,500)	(14,500)	(3,000)	21%	(18,000)	(18,500)	(18,500)	(18,500)
	(607,500)	(587,500)	(20,000)	3%	(616,000)	(627,000)	(645,705)	(661,500)
Sub-total Alder Pool:	(497,905)	(487,505)	(10,400)	2%	(505,805)	(514,305)	(530,310)	(542,705)
Concessions								
Expenses:								
Telephone	300	300	-	0%	300	300	300	300
Maintenance and Repair	2,300	2,300	-	0%	2,300	2,300	2,300	2,300
Outside Services	1,200	1,200	-	0%	1,200	1,200	1,200	1,200
Transfer to Reserve	6,752	6,752	-	0%	38,913	37,017	36,090	32,132
Concession Supplies	72,500	82,500	(10,000)	-12%	80,000	80,500	80,000	82,500
Vending Supplies	6,000	32,000	(26,000)	-81%	6,000	6,000	6,000	6,000
	89,052	125,052	(36,000)	-29%	128,713	127,317	125,890	124,432
Revenues:								
Concession Sales	(155,000)	(155,000)	-	0%	(155,000)	(155,000)	(155,000)	(155,000)
Vending Revenue	(39,500)	(52,000)	12,500	-24%	(39,500)	(39,500)	(39,500)	(39,500)
	(194,500)	(207,000)	12,500	-6%	(194,500)	(194,500)	(194,500)	(194,500)

	2017	2016 Budget	Change o	over 2016	2018	2019	2020	2021
	Proposed	2010 Budget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
_								
Sub-total Alder Concessions	(105,448)	(81,948)	(23,500)	29%	(65,787)	(67,183)	(68,610)	(70,068)
_								
Sub-total Alder Rec. Centre:	(532,657)	(526,809)	(5,848)	1%	(508,534)	(520,505)	(526,106)	(535,151)
Tony Rose Memorial Centre	9							
General Facility								
Expenses:								
Insurance	25,244	33,936	(8,692)	-26%	26,506	27,831	29,223	30,684
Office Expenditures	6,250	6,250	-	0%	6,250	6,250	6,250	6,250
Maintenance and Repair	44,000	41,100	2,900	7%	42,500	43,250	43,250	44,000
Workshops/Training Courses	9,000	7,000	2,000	29%	9,000	10,000	10,000	10,000
Uniforms	7,700	7,700	-	0%	7,700	7,700	7,700	7,700
Communications	6,900	5,100	1,800	35%	6,600	6,600	6,600	6,600
Equipment Purchases	11,000	9,700	1,300	13%	11,200	11,200	11,200	11,200
Utilities	198,857	189,482	9,375	5%	208,800	212,976	217,235	221,580
Safety Equipment / Clothing	7,600	7,600	-	0%	7,600	7,600	7,600	7,600
Outside Services	42,725	42,725	-	0%	42,725	42,725	42,725	42,725
Grounds Maintenance	22,800	22,300	500	2%	22,300	22,300	22,300	22,300
Transfer to Insurance Reserve	7,411	-	7,411	100%	5,955	5,822	5,252	4,599
Transfer to Reserve	10,000	10,000	-	0%	10,000	10,000	10,000	10,000
<del>-</del>	399,487	382,893	16,594	4%	407,136	414,254	419,335	425,238
Revenues:								
Community Room Rentals	(24,000)	(20,000)	(4,000)	20%	(24,000)	(24,000)	(24,000)	(24,000)

	2017	2016 Budget	Change o	ver 2016	2018	2019	2020	2021
	Proposed	2010 Baaget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Service Agreement Revenue	(1,000)	(1,000)	-	0%	(1,000)	(1,000)	(1,000)	(1,000)
Advertising Revenue	(23,000)	(20,000)	(3,000)	15%	(23,000)	(23,000)	(23,000)	(23,000)
	(48,000)	(41,000)	(7,000)	17%	(48,000)	(48,000)	(48,000)	(48,000)
Sub-total Tony Rose General	351,487	341,893	9,594	3%	359,136	366,254	371,335	377,238
Ice Operations								
Expenses:								
Maintenance and Repair	18,410	18,410	-	0%	18,410	18,410	18,410	18,410
Outside Services	42,650	42,650	-	0%	42,650	42,650	42,650	42,650
	61,060	61,060	-	0%	61,060	61,060	61,060	61,060
Revenues:								
Ice Rentals	(470,000)	(475,000)	5,000	-1%	(475,000)	(475,000)	(475,000)	(475,000)
Public Skating	(12,000)	(10,000)	(2,000)	20%	(12,000)	(12,000)	(13,000)	(13,500)
Shinny	(1,000)	(1,500)	500	-33%	(1,500)	(1,500)	(1,500)	(1,500)
Other Program Registration	(550)	(550)	-	0%	(650)	(650)	(650)	(650)
	(483,550)	(487,050)	3,500	-1%	(489,150)	(489,150)	(490,150)	(490,650)
Sub-total Tony Rose Ice:	(422,490)	(425,990)	3,500	-1%	(428,090)	(428,090)	(429,090)	(429,590)
Floor Operations Expenses: Maintenance and Repair	3,800	3,300	500	15%	3,300	3,300	3,300	3,300
Outside Services	1,500	1,500	-	0%	1,500	1,500	1,500	1,500

	2017 Proposed	2016 Budget	Change of Dollars	ver 2016 Percent	2018 Proposed	2019 Proposed	2020 Proposed	2021 Proposed
	5,300	4,800	500	10%	4,800	4,800	4,800	4,800
Revenues:								
Hourly Rentals	(40,000)	(40,000)	-	0%	(40,000)	(40,000)	(40,000)	(40,000)
Sub-total Tony Rose Floor:	(34,700)	(35,200)	500	-1%	(35,200)	(35,200)	(35,200)	(35,200)
Pool Operations								
Expenses:								
Office Expenditures	1,000	800	200	25%	1,100	1,200	1,300	1,400
Workshops/Training	3,200	3,200	-	0%	3,900	4,100	4,500	5,500
Uniform Allowance	3,000	1,500	1,500	100%	3,500	4,000	4,500	5,000
Maintenance and Repair	31,000	26,000	5,000	19%	31,050	31,050	32,050	34,050
Outside Services	10,750	10,650	100	1%	10,750	10,750	10,750	10,750
Equipment Purchases	2,000	2,900	(900)	-31%	2,000	2,000	2,000	2,000
Other Program Expense	16,500	16,500	-	0%	17,000	17,500	18,000	18,500
	67,450	61,550	5,900	10%	69,300	70,600	73,100	77,200
Revenues:								
Hourly rentals	(41,000)	(35,000)	(6,000)	17%	(42,000)	(43,000)	(44,000)	(45,000)
Public Swimming	(11,500)	(11,500)	-	0%	(11,500)	(12,000)	(12,000)	(13,000)
Other Programs	(19,000)	(18,600)	(400)	2%	(19,200)	(20,000)	(20,700)	(21,500)
Lesson Registration	(86,000)	(84,000)	(2,000)	2%	(87,000)	(89,000)	(91,000)	(93,000)
Product Sales	(13,000)	(11,500)	(1,500)	13%	(13,500)	(13,500)	(15,000)	(15,000)
- Linduct Sales	(170,500)	(160,600)	(9,900)	6%	(173,200)	(177,500)	(182,700)	(187,500)
Sub-total Tony Rose Pool:	(103,050)	(99,050)	(4,000)	4%	(103,900)	(106,900)	(109,600)	(110,300)

	2017	2016 Budget	Change o	ver 2016	2018	2019	2020	2021
	Proposed	2010 Baagot	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Concessions								
Expenses:								
Telephone	150	150	-	0%	150	150	150	150
Maintenance and Repair	2,200	2,000	200	10%	2,200	2,200	2,200	2,200
Outside Services	2,000	1,500	500	33%	2,000	2,000	2,000	2,000
Transfer to Reserve	4,661	4,661	-	0%	13,671	12,726	13,758	12,770
Concession Supplies	47,000	46,669	331	1%	47,000	47,000	47,000	47,000
Vending Supplies	6,000	27,000	(21,000)	-78%	6,000	6,000	6,000	6,000
	62,011	81,980	(19,969)	-24%	71,021	70,076	71,108	70,120
Revenues:								
Concession Sales	(57,000)	(67,000)	10,000	-15%	(60,000)	(60,000)	(62,000)	(62,000)
Vending Revenue	(55,500)	(70,000)	14,500	-21%	(55,500)	(55,500)	(55,500)	(55,500)
	(112,500)	(137,000)	24,500	-18%	(115,500)	(115,500)	(117,500)	(117,500)
Sub-total TR Concessions:	(50,489)	(55,020)	4,531	-8%	(44,479)	(45,424)	(46,392)	(47,380)
Sub-total TR Memorial Ctr:	(259,242)	(273,367)	14,125	-5%	(252,533)	(249,360)	(248,947)	(245,232)
- -								
Parks								
Expenses:								
Office Expenditures	5,300	5,300	-	0%	5,300	5,300	5,300	5,300
Insurance	15,874	23,481	(7,607)	-32%	16,667	17,501	18,376	19,295
Workshop/Training	5,200	5,200	-	0%	5,200	5,200	5,200	5,200
Uniforms	6,300	5,800	500	9%	6,300	6,300	6,300	6,300

	2017	2016 Budget	Change o	ver 2016	2018	2019	2020	2021
	Proposed	2010 Budget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Park Maintenance	52,100	44,100	8,000	18%	52,100	52,100	52,100	52,100
Sport Field Maintenance	28,900	25,900	3,000	12%	28,900	30,900	30,900	30,900
Park Lighting Maintenance	2,500	2,500	-	0%	2,500	2,500	2,500	2,500
Ball Diamond Lighting - Mainte	5,000	5,000	-	0%	5,000	5,000	5,000	5,000
Playground Maintenance	15,500	15,000	500	3%	15,500	15,500	15,500	15,500
Skateboard Park Maintance	3,000	3,000	-	0%	3,000	3,000	3,000	3,000
Maintenance and Repair	9,500	9,500	-	0%	9,500	9,500	9,500	9,500
Trail way Maintenance	20,000	20,000	-	0%	20,000	20,000	20,000	20,000
Utilities - Rotary Park	4,266	4,266	-	0%	4,266	4,266	4,266	4,266
Utilities - Ball Diamond	9,526	9,526	-	0%	9,717	9,911	10,109	10,311
Utilities - Soccer Field	3,800	3,800	-	0%	3,876	3,954	4,033	4,113
Utilities - Field House	3,624	3,624	-	0%	3,696	3,770	3,846	3,923
Utilities - Rotary Splash Pad	3,500	3,500	-	0%	3,570	3,641	3,714	3,789
Utilities - Park	8,100	8,100	-	0%	8,262	8,427	8,596	8,768
Portable Washrooms	4,200	4,200	-	0%	4,200	4,284	4,370	4,457
Machinery Rentals	5,000	5,000	-	0%	5,000	5,000	5,000	5,000
Outside Services	9,000	9,000	-	0%	9,000	9,000	9,000	9,000
Grounds Maintenance	6,000	6,000	-	0%	6,000	6,000	6,000	6,000
Tree Removal/Replacement	12,500	12,500	-	0%	12,500	12,500	12,500	12,500
Park Improvements	15,000	15,000	-	0%	15,000	15,000	15,000	15,000
Matching Grant	15,000	15,000	-	0%	15,000	15,000	15,000	15,000
Transfer to Insurance Reserve	12,597	-	12,597	100%	11,057	9,374	7,532	5,614
Fleet Expenditures	79,057	81,408	(2,351)	-3%	82,045	82,387	83,249	83,533
_	360,343	345,704	14,639	4%	363,156	365,315	365,890	365,868

	2017	2016 Budget	Change o	ver 2016	2018	2019	2020 Proposed	2021
	Proposed	2010 Baagot	Dollars	Percent	Proposed	Proposed		Proposed
Revenues:								
Grant Revenues	(1,750)	(1,750)	-	0%	(1,750)	(1,750)	(1,750)	(1,750)
Lighting Revenues	(14,500)	(14,500)	-	0%	(14,500)	(14,500)	(14,500)	(14,500)
Rental Revenues	(51,700)	(51,700)	-	0%	(51,700)	(51,700)	(51,700)	(51,700)
Miscellaneous	(650)	(650)	-	0%	(650)	(650)	(650)	(650)
	(68,600)	(68,600)	-	0%	(68,600)	(68,600)	(68,600)	(68,600)
Sub-total Parks:	291,743	277,104	14,639	5%	294,556	296,715	297,290	297,268
Operating Impact of Capital	(44,500)		(44,500)	1	(114,500)	(139,500)	(139,500)	(142,500)
Net Parks & Recreation	\$ 3,539,741	\$ 3,493,185	\$ 46,555	1.3%	\$ 3,662,131	\$ 3,756,881	\$ 3,884,295	\$ 4,003,363
Percentage Increase over Pr	rior-year:				3%	3%	3%	3%

## **Building**

		2017	2016 Budget	Change o		2018	2019	2020	2021
	Р	roposed		Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Expenses:									
Compensation	\$	408,936	\$ 426,128	\$ (17,192)	-4%	\$ 420,243	\$ 431,932	\$ 444,019	\$ 456,519
Memberships		3,200	3,200	-	-	3,200	3,200	3,200	3,200
Workshops/Conferences		4,626	4,626	-	-	4,626	4,626	4,626	4,626
Professional Fees		500	500	-	-	500	500	500	500
Insurance		40,696	46,429	(5,732)	-12%	42,731	44,868	47,111	49,467
Office Expenditures		6,825	6,825	-	-	6,825	6,825	6,825	6,825
Equipment		3,600	3,600	-	-	3,600	3,600	3,600	3,600
Safety Equipment/Clothing		1,700	1,700	-	-	1,700	1,700	1,700	1,700
Outside Services		11,570	11,000	570	5%	11,570	11,570	11,570	11,570
Fleet Expenditures		17,846	19,845	(1,999)	-10%	18,058	18,280	18,514	18,759
Internal Chargeback		50,000	50,000	-	-	50,000	50,000	50,000	50,000
Transfer to Ins Reserve		4,714	-	4,714	100%	2,390	271	35	-
Transfer to Reserve		16,500	-	16,500	100%	16,500	16,500	16,500	16,500
		570,714	573,853	(3,139)	-1%	581,943	593,871	608,199	623,265
Revenues:									
Transfer from Reserve		(15,314)	-	(15,314)	100%	(26,543)	(38,471)	(52,799)	(67,865)
<b>Building Permits</b>		(550,000)	(568,453)	18,453	-3%	(550,000)	(550,000)	(550,000)	(550,000)
Demolition Permits		(400)	(400)	-	-	(400)	(400)	(400)	(400)
Pool Enclosure Permits		(1,500)	(1,500)	-	-	(1,500)	(1,500)	(1,500)	(1,500)
<b>Building Information</b>		(3,000)	(3,000)	-	-	(3,000)	(3,000)	(3,000)	(3,000)
Miscellaneous		(500)	(500)	-	-	(500)	(500)	(500)	(500)
		(570,714)	(573,853)	3,139	-1%	(581,943)	(593,871)	(608,199)	(623,265)
Net Building:	\$	-	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -	\$ -

### **Facilities**

		2017	2016	Change of	over 2016	2018	2019	2020	2021
	Р	roposed	Budget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Administration Buildings									
Expenses:									
Compensation	\$	129,031	\$ 126,418	\$ 2,613	2%	\$ 132,698	\$136,492	\$ 140,419	\$ 144,484
Insurance		6,381	5,765	616	11%	6,700	7,035	7,387	7,757
Transfer to Insurance Reserve		208	-	208	100%	176	142	105	68
Office Expenditures		5,300	5,300	-	-	5,406	5,514	5,624	5,737
Outside Services		61,200	53,500	7,700	14%	62,424	63,428	64,696	65,740
Safety Equipment & Clothing		600	600	-	-	612	624	637	649
Equipment Purchases		3,500	3,500	-	-	3,570	3,570	3,641	3,641
Grounds Maintenance		11,950	9,950	2,000	20%	12,189	12,433	12,681	12,935
Maintenance and Repairs		45,200	35,200	10,000	28%	46,104	47,026	47,967	48,926
Utilities		70,150	68,150	2,000	3%	71,553	72,984	74,443	75,932
Sub-total Admin Buildings:		333,520	308,383	25,137	8%	341,432	349,248	357,602	365,870
Rail Yard and Train Station									
Expenses:									
Outside Services		1,000	1,000	-	-	1,020	1,040	1,061	1,082
Grounds Maintenance		12,000	9,500	2,500	26%	12,240	12,485	12,734	12,989
Maintenance and Repairs		4,300	3,800	500	13%	4,386	4,474	4,563	4,654
Utilities		2,879	2,879	-	-	2,937	2,996	3,056	3,117
Sub-total Rail Yard:		20,179	17,179	3,000	17%	20,583	20,995	21,415	21,843

#### **Facilities**

	2017	2016	Change of	ver 2016	2018	2019	2020	2021
	Proposed	Budget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Visitor Information Centre								
Expenses:								
Insurance	47	67	(20)	-30%	49	52	54	57
Transfer to Insurance Reserve	17	-	17	100%	15	12	8	5
Office Expenditures	500	500	-	-	510	520	531	541
Outside Services	14,000	9,000	5,000	56%	14,280	14,566	14,857	15,154
Property Tax	23,500	23,500	-	-	23,970	24,449	24,938	25,437
Grounds Maintenance	9,500	7,500	2,000	27%	9,690	9,884	10,081	10,283
Maintenance and Repairs	11,500	6,000	5,500	92%	11,730	11,965	12,204	12,448
Utilities	9,300	5,400	3,900	72%	9,486	9,676	9,869	10,067
	68,364	51,967	16,397	32%	69,730	71,123	72,543	73,992
Revenues:								
Property Rental	(6,200)	(28,200)	22,000	-78%	(6,200)	(6,200)	(6,200)	(6,200)
	(6,200)	(28,200)	22,000	-78%	(6,200)	(6,200)	(6,200)	(6,200)
Sub-total Visitor Info Ctr.:	62,164	23,767	38,397	162%	63,530	64,922	66,343	67,792
Operating Impact of Capital	-	-			-	(6,000)	(6,000)	(6,000)
Net Facilities:	\$ 415,864	\$ 349,329	\$ 66,535	19.0%	\$ 425,545	\$ 429,165	\$ 439,359	\$ 449,505
Percentage Increase over Prio	r-year:				2%	1%	2%	2%

# **By-Law Enforcement**

	2017		2016	Change over 2016		2018	2019	2020	2021
	Р	roposed Budget		Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Property Standards Enforce	ment	:							
Expenses:									
Compensation	\$	174,954	\$ 171,411	\$ 3,543	2%	\$ 179,748	\$ 184,702	\$ 189,823	\$ 195,118
Office Expenditures		5,420	5,420	-	0%	5,532	5,542	5,657	5,667
Insurance		4,025	19,898	(15,873)	-80%	4,226	4,437	4,659	4,892
Transfer to Ins Reserve		16,069	-	16,069	100%	15,232	14,203	12,900	11,387
Outside Services		13,500	13,500	-	0%	13,748	13,758	14,011	14,021
Professional Fees		4,000	4,000	-	0%	4,080	4,080	4,162	4,162
Memberships / Subscriptions		700	700	-	0%	714	714	728	728
Workshops		2,400	2,400	-	0%	2,448	2,448	2,497	2,497
Fleet Expeditures		13,484	13,370	115	1%	13,819	13,998	14,350	14,544
Uniforms		600	600	-	0%	610	620	630	640
Materials / Supplies		1,000	1,000	-	0%	1,010	1,020	1,030	1,040
		236,152	232,298	3,854	2%	241,168	245,522	250,447	254,696
Revenues:									
Costs Recovered		(17,000)	(17,000)	-	0%	(17,000)	(17,000)	(17,000)	(17,000)
Taxi Licenses		(22,000)	(22,000)	-	0%	(22,000)	(22,000)	(22,000)	(22,000)
Sign Permits		(38,000)	(38,000)	-	0%	(38,000)	(38,000)	(38,000)	(38,000)
Other Income		-	-	-	0%	-	-	-	-
		(77,000)	(77,000)	-	0%	(77,000)	(77,000)	(77,000)	(77,000)
Sub-total Property Strds:		159,152	155,298	3,854	2%	164,168	168,522	173,447	177,696

# **By-Law Enforcement**

	2017	2016	Change of	ver 2016	2018	2019	2020	2021
	Proposed	Budget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Canine Control								
Expenses:								
Professional Fees	500	500	-	0%	510	520	530	540
Utilities	8,000	8,000	-	0%	8,020	8,040	8,060	8,080
Maintenance and Repairs	2,000	2,000	-	0%	2,010	2,020	2,030	2,040
Outside Services	61,308	58,900	2,408	4%	62,800	64,320	65,030	66,040
	71,808	69,400	2,408	3%	73,340	74,900	75,650	76,700
Revenues:								
Agreement Revenue	(1,450)	(1,450)	-	0%	(1,500)	(1,500)	(1,500)	(1,500)
Sub-total Canine Control:	70,358	67,950	2,408	4%	71,840	73,400	74,150	75,200
Crossing Guards								
Expenses:								
Compensation	371,963	364,394	7,570	2%	379,571	387,984	396,599	405,422
Office Expenditures	600	600	-	0%	610	620	630	640
Safety Equipment / Clothing	3,300	3,300	-	0%	3,310	3,320	3,330	3,340
Materials / Supplies	1,220	1,220	-	0%	1,230	1,240	1,250	1,260
	377,083	369,514	7,570	2%	384,721	393,164	401,809	410,662

# **By-Law Enforcement**

	2017	2016	Change of	ver 2016	2018	2019	2020	2021
	Proposed	Budget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Parking								
Expenses:								
Compensation	106,395	104,286	2,108	2%	109,334	112,373	115,516	118,767
Office Expenditures	4,800	4,800	-	0%	310	320	330	340
Uniforms	300	300	-	0%	310	320	330	340
Grounds Maintenance	8,500	8,500	-	0%	8,520	8,540	8,560	8,580
Processing Costs/Refunds	10,100	10,100	-	0%	10,120	10,140	10,160	10,180
Parking Lot Leases	43,174	36,200	6,974	19%	43,204	43,234	43,264	43,294
	173,269	164,186	9,082	6%	171,798	174,927	178,160	181,501
Revenues:								
Parking Agreement Revenue	(11,720)	(11,720)	-	0%	(11,720)	(11,720)	(11,720)	(11,720)
Fine Revenue	(53,000)	(53,000)	-	0%	(53,000)	(53,000)	(53,000)	(53,000)
	(64,720)	(64,720)	-	0%	(64,720)	(64,720)	(64,720)	(64,720)
Sub-total Parking:	108,549	99,466	9,082	9%	107,078	110,207	113,440	116,781
Net By-Law Enforcement:	\$ 715,14 <b>2</b>	\$ 692,228	\$ 22,914	3.3%	\$ 727,807	\$ 745,293	\$ 762,847	\$ 780,339
Percentage Increase over Pri			<u> </u>		3%	2%	2%	2%

#### **Fire Services**

	2017 Proposed	2016 Budget	Change ov	ver 2016 Percent	2018 Proposed	2019 Proposed	2020 Proposed	2021 Proposed
Expenses:								
Administration								
Compensation	\$ 395,919	\$ 390,916	\$ 5,003	1%	405,364	416,282	427,560	439,212
Office Expenditures	12,500	12,500	-	-	12,500	12,500	12,550	12,800
Insurance	29,354	43,487	(14,133)	-32%	30,822	32,363	33,981	35,680
Equipment - Lease	6,100	6,100	-	-	6,200	6,400	6,400	6,600
Memberships	2,650	2,650	-	-	2,800	2,800	2,900	2,900
Workshops/Training	6,000	6,300	(300)	-5%	6,100	6,200	6,300	6,400
Emergency Planning	2,500	2,500	-	-	2,700	2,700	2,700	2,800
Expendable Supplies	46,500	45,000	1,500	3%	46,500	47,000	47,500	47,500
Public Relations	3,000	3,000	-	-	3,500	3,500	3,500	3,800
Central Communications	125,366	125,366	-	-	126,500	127,000	128,000	128,500
Radio/Licence/Ins/Alarm	23,000	21,000	2,000	10%	23,000	24,000	24,000	24,000
Transfer to Reserve	197,490	35,000	162,490	464%	195,676	193,723	191,630	189,491
Suppression FT								
Compensation	1,774,061	1,627,864	146,197	9%	1,821,255	1,869,978	1,920,291	1,972,255
Uniforms	10,350	11,296	(946)	-8%	11,925	11,925	12,000	12,000
Safety & Protective Clothing	14,800	14,800	-	-	15,540	16,000	16,500	17,000
Training Personnel	20,550	20,550	-	-	20,550	20,550	21,000	21,000
Suppression VLT								
Compensation	626,767	569,499	57,268	10%	642,292	658,217	674,553	691,310
Uniforms	11,500	15,005	(3,505)	-23%	12,300	12,300	12,500	12,500
Insurance VLT	8,170	8,170	-	-	8,200	8,200	8,500	8,500
Safety & Protective Clothing	22,200	22,200	-	-	22,800	23,485	24,190	24,915
Training Personnel	48,550	48,550	-	-	48,600	48,600	48,600	50,600

### **Fire Services**

	2017 Proposed	2016 Budget	Change of Dollars	ver 2016 Percent	2018 Proposed	2019 Proposed	2020 Proposed	2021 Proposed
Prevention								
Compensation	399,371	378,993	20,379	5%	409,988	420,948	432,265	443,953
Uniforms	2,000	-	2,000	100%	2,000	2,000	2,000	2,000
Fire Prevention Services	11,000	11,000	-	-	13,000	13,500	13,500	13,500
Outside Services	1,000	1,000	-	-	1,000	1,000	1,000	1,000
Building								
Utilities	14,703	14,703	-	-	14,997	15,297	15,603	15,915
Maintenance and Repairs	32,800	32,800	-	-	33,000	34,000	34,200	35,300
Grounds Maitenance	4,500	4,500	-	-	5,000	5,000	5,500	5,500
Fleet Operations								
Fuel	21,508	21,508	-	-	22,000	22,500	22,500	23,000
Insurance	20,587	18,663	1,924	10%	21,616	22,697	23,832	25,023
License	920	920	-	-	920	950	950	1,000
Maintenance and Repairs	66,200	60,200	6,000	10%	71,000	73,200	59,700	61,400
Leasing Charges	14,139	14,139	-	-	14,139	14,139	14,800	14,800
_	3,976,055	3,590,178	385,877	11%	4,073,783	4,168,954	4,251,004	4,352,154
Revenues:								
Burning Permits	(12,000)	(10,000)	(2,000)	20%	(12,000)	(12,000)	(12,000)	(12,000)
M.T.O. Call - Outs	(12,000)	(12,000)	-	-	(12,000)	(12,000)	(12,000)	(12,000)
Municipal Service Agreemen	(700,000)	(648,646)	(51,354)	8%	(735,000)	(771,750)	(810,337)	(850,000)
Costs Recovered	(24,200)	(16,000)	(8,200)	51%	(24,200)	(24,300)	(24,500)	(24,600)
Other Income	(6,500)	(6,500)	-	-	(6,500)	(6,500)	(6,500)	(6,500)
-	(754,700)	(693,146)	(61,554)	9%	(789,700)	(826,550)	(865,337)	(905,100)

Net Fire Services:	\$ 3,221,355	\$ 2,897,032	\$ 324,323	11.2% \$ 3,284,083	\$ 3,342,404	\$ 3,385,667	\$ 3,447,054
Percentage Increase over	er Prior-year:			2%	2%	1%	2%

	2017	0040 D. I. 4	Change or	ver 2016	2018	2019	2020	2021
	Proposed	2016 Budget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Transportation Compensation	1							
Expenses:								
Compensation	\$ 1,958,635	\$ 1,786,863	\$ 171,772	10%	\$1,962,427	\$ 2,013,395	\$ 2,066,487	\$ 2,121,272
Transportation Administration	1							
Expenses:								
Office Expenditures	15,740	15,800	(60)	0%	15,875	16,012	16,153	16,296
Insurance	168,012	249,059	(81,047)	-33%	176,412	185,233	194,495	204,219
Transfer to Insurance Reserve	71,645	, -	71,645	100%	61,254	50,073	38,080	25,824
Advertising	6,000	6,500	(500)	-8%	6,000	6,000	6,000	6,000
Administration Costs	13,000	13,000	-	-	13,260	13,525	13,796	14,072
Memberships / Subscriptions	4,470	4,250	220	5%	4,470	4,559	4,559	4,651
Workshops / Training Courses	7,850	7,850	_	-	7,850	7,920	7,920	7,991
Traffic Counts	3,000	3,000	_	-	3,000	3,060	3,060	3,121
Inside Staff Safety Allowance	1,500	1,500	-	-	1,500	1,500	1,500	1,500
•	291,216	300,959	(9,743)	-3%	289,622	287,882	315,563	283,674
Revenues:								
Subdivision Recovery	(102,000)	(102,000)	-	-	(102,000)	(102,000)	(102,000)	(102,000)
Sub-total Administration:	189,216	198,959	(9,743)	-5%	187,622	185,882	213,563	181,674
Operations Centre								
Expenses:								
Office Expenditures	11,275	10,450	825	8%	11,500	11,730	11,965	12,204
Utilities	42,000	37,500	4,500	12%	42,560	43,131	43,714	44,308
Maintenance and Repair	68,800	85,300	(16,500)	-19%	66,096	67,418	68,766	70,142
Outside Services	12,500	12,500	-	-	12,750	13,005	13,265	13,530
Equipment	29,000	34,000	(5,000)	-15%	29,580	30,172	30,775	31,391
	163,575	179,750	(16,175)	-9%	162,486	165,456	168,486	171,575

	2017	2046 Budget	Change o	ver 2016	2018	2019				
	Proposed	2016 Budget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed		
Revenues:										
Internal Recoveries	(100,000)	(100,000)	-	-	(100,000)	(100,000)	(100,000)	(100,000)		
Miscellaneous Revenue	(3,120)	(3,120)	-	-	(3,120)	(3,120)	(3,120)	(3,120)		
<del>-</del>	(103,120)	(103,120)	-	0%	(103,120)	(103,120)	(103,120)	(103,120)		
Sub-total Operations Centre:	60,455	76,630	(16,175)	-21%	59,366	62,336	65,366	68,455		
Roadways										
Expenses:										
Training										
Workshops / Training	11,500	11,500	-	-	11,500	11,500	11,730	11,965		
Bridges and Culverts										
Materials / Supplies	1,000	1,000	-	-	1,000	1,000	1,000	1,000		
Outside Services	50,000	55,000	(5,000)	-9%	50,000	50,000	50,000	50,000		
Ditching										
Materials / Supplies	1,500	1,500	-	-	1,500	1,500	1,500	1,500		
Outside Services	10,000	10,000	-	-	10,000	10,000	10,000	10,000		
Catch Basin, Curb, Storm Sewer										
Materials / Supplies	45,000	45,000	-	-	45,900	46,818	47,754	48,709		
Outside Services	230,700	230,700	-	-	235,314	240,020	244,821	249,717		
Sweeping, Flushing, Cleaning										
Materials / Supplies	200	200	-	-	200	200	200	200		
Outside Services	50,800	50,800	-	-	51,816	52,852	53,909	54,988		
Shoulder Maintenance										
Materials / Supplies	1,000	1,000	-	-	1,000	1,000	1,000	1,000		
Outside Services	6,375	6,375	-	-	6,375	6,375	6,375	6,375		
Resurfacing and Patching										
Materials / Supplies	5,000	5,000	-	-	5,100	5,202	5,306	5,412		
Outside Services	155,000	155,000	-	-	158,100	161,262	164,487	167,777		

	2017		Change ov	ver 2016	2018	2019	2020	2021
	Proposed	2016 Budget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Snow Plowing								
Outside Services	65,000	80,000	(15,000)	-19%	66,300	67,626	68,979	70,358
Snow Removal	·		, , ,					
Outside Services	230,000	250,000	(20,000)	-8%	234,600	239,292	244,078	248,959
Sanding and Salting								
Materials / Supplies	320,000	320,000	-	-	320,000	325,000	325,000	330,000
Outside Services	16,000	14,000	2,000	14%	16,000	16,000	16,320	16,646
Winter Standby								
Outside Services	50,000	50,000	-	0%	50,000	50,000	50,000	50,000
	1,249,075	1,287,075	(38,000)	-3%	1,264,705	1,285,647	1,302,459	1,324,607
Revenues:								
Costs Recovered	(10,000)	(13,000)	3,000	-23%	(10,000)	(10,000)	(10,000)	(10,000)
Other Income	(1,200)	(800)	(400)	50%	(1,200)	(1,200)	(1,200)	(1,200)
	(11,200)	(13,800)	2,600	-19%	(11,200)	(11,200)	(11,200)	(11,200)
Sub-total Roadways:	1,237,875	1,273,275	(35,400)	-3%	1,253,505	1,274,447	1,291,259	1,313,407
Roadsides								
Expenses:								
Safety Devices/Signs/Railroad C	crossing Mainte	nance						
Traffic Signal Energy	6,500	6,500	-	-	6,630	6,763	6,898	7,036
Traffic Signal Repairs	88,000	88,000	-	-	89,760	91,555	93,386	95,254
Materials / Supplies	19,500	19,500	-	-	19,890	20,288	20,694	21,107
Outside Services	78,000	73,000	5,000	7%	79,560	81,151	82,774	84,430
Railway Crossing Maintenance	21,600	21,600	-	-	22,032	22,473	22,922	23,381
Miscellaneous								
Comunications	12,950	13,300	(350)	-3%	13,066	13,184	13,305	13,428
Professional Fees (Engineer)	4,200	4,200	-	-	4,200	4,200	4,200	4,200
Uniforms	10,200	10,200	-	-	10,200	10,200	10,200	10,200
Materials / Supplies	10,000	10,000	-	-	10,200	10,404	10,612	10,824

	2017	0040 Davidson	Change ov	ver 2016	2018	2019	2020	2021
	Proposed	2016 Budget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Outside Services	18,500	18,500	-	-	18,360	18,727	19,602	19,484
Small equipment and tools	2,000	2,000	-	-	2,040	2,081	2,122	2,165
Median Maintenance								
Utilities	2,000	2,000	-	-	2,000	2,000	2,000	2,000
Materials / Supplies	1,300	1,300	-	-	1,326	1,353	1,380	1,407
Outside Services	15,100	16,100	(1,000)	-6%	15,402	15,710	16,024	16,345
S.W.M Pond & Boulevard Mainte	nance							
Materials / Supplies	6,500	6,500	-	-	6,620	6,742	6,867	6,995
Outside Services	91,950	87,950	4,000	5%	93,789	95,665	97,578	99,530
Tree Maintenance								
Materials / Supplies	500	500	-	0%	510	520	531	541
Outside Services	153,500	150,000	3,500	2%	156,570	159,701	162,895	166,153
Tree Planting	30,000	30,000	-	-	30,600	31,212	31,836	32,473
Tree Carving Maintenance	10,000	10,000	-	-	10,200	10,404	10,612	10,824
Emeral Ash Borer Management	87,750	87,750	-	-	87,750	87,750	87,750	87,750
Debris & Litter Pick-Up								
Outside Services	23,300	23,300	-	-	23,766	24,241	24,726	25,221
Sidewalks - Winter Control								
Materials / Supplies	45,000	45,000	-	-	45,900	46,818	47,754	48,709
Outside Services	-	220,000	(220,000)	-100%	-	-	-	-
Sidewalk Equipment Standby	-	56,000	(56,000)	-100%	-	-	-	-
Sidewalks								
Materials / Supplies	1,000	1,000	-	-	1,000	1,020	1,020	1,040
Outside Services	143,600	143,600	-	-	146,472	149,401	152,389	155,437
Street Name Signs								
Materials / Supplies	22,170	5,700	16,470	289%	22,613	23,065	23,527	23,998
Street Lighting								
Energy Charge	164,100	164,100	-	-	172,305	180,920	189,966	199,465
Maintenance Orangeville Hydro	42,000	42,000	-	-	42,000	42,000	42,000	42,000
Maintenance Outside Service	2,500	2,500	-	-	2,500	2,550	2,550	2,601

	2017	0040 D. I. 4	Change ov	ver 2016	2018	2019	2020	2021
	Proposed	2016 Budget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
LED Replacement Programme	124,992	128,725	(3,733)	-3%	127,636	120,205	134,411	137,937
-	1,238,712	1,490,825	(252,113)	-17%	1,264,897	1,282,304	1,322,533	1,351,935
Revenues:								
Other Income	(48,383)	(50,679)	2,296	-5%	(49,516)	(50,682)	(51,879)	(53,109)
-	(48,383)	(50,679)	2,296	-5%	(49,516)	(50,682)	(51,879)	(53,109)
Sub-total Roadside Maint:	1,190,329	1,440,146	(249,817)	-17%	1,215,381	1,231,622	1,270,654	1,298,827
Fleet Operations								
Expenses:								
Fleet Expenditures	410,587	343,187	67,400	20%	416,557	411,780	417,538	411,536
Municipal Transit								
Expenses:								
Compensation	36,199	35,646	553	2%	37,177	38,187	39,230	39,819
Office Expenditures	3,512	3,000	512	17%	4,022	4,554	5,098	5,651
Advertising	2,000	1,500	500	33%	2,510	3,030	3,561	4,102
Insurance	11,164	-	11,164	100%	11,722	12,309	12,924	13,570
Equipment and Materials	2,700	2,500	200	8%	2,724	2,748	2,773	2,829
Outside Services	576,250	475,500	100,750	21%	593,088	610,421	628,266	646,636
Licences	850	850	-	-	850	850	850	850
Maintenance and Repairs	155,000	145,000	10,000	7%	158,100	161,262	164,487	167,777
Internal Cost Recovery	24,000	23,000	1,000	4%	24,000	24,000	24,000	24,000
_	811,676	686,996	124,680	18%	834,193	857,361	881,189	905,235
Revenues:								
Transfer from Reserve	(269,000)	(284,455)	15,455	-5%	(275,000)	(280,000)	(287,000)	(293,000)
User Fees	(159,650)	(155,000)	(4,650)	3%	(164,440)	(169,373)	(174,454)	(179,687)

	2017	0040 Davidson	Change or	ver 2016	2018	2019	2020	2021
	Proposed	2016 Budget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Advertising Fees	(20,600)	(20,000)	(600)	3%	(21,218)	(21,855)	(22,510)	(23,185)
_	(449,250)	(459,455)	10,205	-2%	(460,658)	(471,227)	(483,964)	(495,873)
Sub-total Municipal Transit:	362,426	227,541	134,885	59%	373,535	386,134	397,224	409,362
One-time Transfer to Reserve f	or Capital							
First Ave Repayment	138,882	-	138,882		-	-	-	-
Transit Bus Repayment	191,000	-	191,000		-	-	-	-
_	329,882	-	329,882		-	-	-	-
Operating Impact of Capital	-	-	-		137,128	137,128	137,128	137,128
Net PW Transportation:	\$ 5,739,406	\$ 5,346,601	\$ 392,804	7.3%	\$ 5,605,521	\$ 5,702,724	\$ 5,859,219	\$ 5,941,660
Percentage Increase over Prior	-year:				-2%	2%	3%	1%

### **Public Works Cemetery**

		2017	2016 Budget	Change of	ver 2016	2018	2019	2020	2021
	Р	roposed	2010 Baaget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Expenses:									
Compensation	\$	56,668	\$ 55,066	\$ 1,602	3%	\$ 58,132	\$ 59,641	\$ 61,197	\$ 62,803
Insurance		23	24	-	-	18	19	20	21
Memberships/Subscriptions		800	800	-	-	800	800	800	800
Workshops		500	500	-	-	500	500	500	500
Equipment		200	200	-	-	200	200	200	200
Foundations / Markers		7,500	7,500	-	-	7,650	7,803	7,959	8,118
Cornerposts		900	900	-	-	900	900	900	900
Maintenance and Repair		2,000	2,000	-	-	2,000	2,000	2,000	2,000
Outside Service		25,000	22,500	2,500	11%	25,000	25,000	25,000	25,000
Software Licence		1,350	1,350	-	-	1,350	1,350	1,350	1,350
		94,941	90,840	4,102	5%	96,550	98,213	99,926	101,692
Revenues:									
Interest Earned		(8,700)	(10,000)	1,300	-13%	(9,500)	(9,500)	(10,000)	(10,000)
Burials		(25,950)	(22,150)	(3,800)	17%	(25,950)	(25,950)	(25,950)	(25,950)
Sale of Plots		(21,000)	(16,000)	(5,000)	31%	(21,000)	(21,000)	(21,000)	(21,000)
Foundations		(7,500)	(7,500)	-	-	(7,500)	(7,500)	(7,500)	(7,500)
		(63,150)	(55,650)	(7,500)	13%	(63,950)	(63,950)	(64,450)	(64,450)
Net PW Cemetery:	\$	31,791	\$ 35,190	(\$ 3,398)	-10%	\$ 32,600	\$ 34,263	\$ 35,476	\$ 37,242
Percentage Increase over Pri	ior-ye	ear:		·	·	3%	5%	4%	5%

	2017	2016 Budget	Change ov	er 2016	2018	2019	2020	2021
	Proposed	2016 Budget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Expenses:								
Water Works Department								
Compensation	\$ 1,838,298	\$ 1,694,315	\$ 143,983	8%	\$ 1,887,691	\$ 1,938,702	\$ 1,991,396	\$ 2,045,838
Water Works Administration								
Internal Recoveries	355,666	351,336	4,330	1%	355,666	355,666	355,666	355,666
Office Expenditures	11,500	10,500	1,000	10%	11,700	11,800	11,800	11,800
Insurance	34,228	22,960	11,268	49%	34,939	35,686	36,471	37,294
Transfer to Insurance Reserve	7,865	-	7,865	100%	6,929	5,903	4,777	3,600
Reading / Billing Services	185,000	183,000	2,000	1%	186,000	187,000	188,000	189,000
Professional Fees	75,150	65,150	10,000	15%	50,150	65,150	55,150	60,150
Memberships	2,000	2,000	-	-	2,000	2,000	3,000	3,000
Workshops/Conferences	9,250	9,250	-	-	9,250	9,250	9,250	9,500
Infrastructure Debt Financing	69,918	69,918	-	-	69,918	69,918	69,918	69,918
Transfer to Reserve	1,671,291	1,509,885	161,406	11%	1,896,995	2,101,858	2,286,454	2,386,751
Operating Impact of Capital	(29,500)		(29,500)	100%	2,000	1,500	2,000	2,500
Water Supply								
Office Expenditures	23,100	24,000	(900)	-4%	23,100	23,100	23,100	23,100
Workshop	18,600	16,900	1,700	10%	18,600	18,600	18,600	18,600
Uniforms	12,000	11,150	850	8%	12,000	12,000	12,000	12,000
Utilities	457,000	385,000	72,000	19%	474,000	491,000	508,000	525,000
Equipment Purchases	60,000	60,000	-	-	60,000	60,000	60,000	60,000
Maintenance and Repairs	8,000	8,000	-	-	8,000	8,000	8,000	8,000
Materials and Supplies	80,000	85,000	(5,000)	-6%	80,000	80,000	80,000	80,000
Chemicals	80,000	75,000	5,000	7%	85,000	90,000	95,000	100,000
Outside Services	470,000	535,000	(65,000)	-12%	455,000	455,000	455,000	455,000
Central Communications	7,150	6,965	185	3%	7,150	7,150	7,150	7,150

	2017	0040 Decilerat	Change over 2016 2018			2019	2019 2020		
	Proposed	2016 Budget Dollars Percent Proposed	Proposed	Proposed	Proposed	Proposed			
Property Taxes	21,200	20,900	300	1%	21,300	21,700	22,100	22,500	
SCADA Maintenance	92,000	45,000	47,000	104%	95,000	75,000	50,000	50,000	
Water Mains									
Employment Agency Staff	-	8,000	(8,000)	-100%	-	-	-	-	
Equipment Purchases	8,000	8,000	-	-	80,000	80,000	80,000	80,000	
Maintenance and Repairs	2,500	2,500	-	-	2,500	2,500	2,500	2,500	
Materials and Supplies	75,000	75,000	-	-	75,000	75,000	75,000	75,000	
Outside Services	100,000	100,000	-	-	100,000	100,000	100,000	100,000	
Meters & Conservation									
Maintenance and Repairs	3,500	2,500	1,000	40%	4,500	5,500	6,500	6,500	
Materials / Supplies	500	500	-	-	500	1,000	1,000	1,000	
Outside Services	60,200	60,200	-	-	60,200	60,200	60,200	60,200	
Toilet Rebate Program	10,000	12,000	(2,000)	-17%	10,000	10,000	10,000	10,000	
Rain Barrels	4,000	5,000	(1,000)	-20%	4,000	4,000	4,000	4,000	
Conservation Devices	20,000	20,000	-	-	20,000	20,000	20,000	20,000	
Mono Contract									
Salary FT	115,406	114,628	778	1%	117,714	120,068	122,469	124,918	
Salary FT OT	25,537	25,000	537	2%	26,047	26,568	27,099	27,641	
Salary PT	1,659	1,629	30	2%	1,693	1,727	1,762	1,797	
Benefits FT	38,657	38,583	74	0%	40,590	42,620	44,751	46,989	
Benefits PT	388	380	8	2%	399	411	423	436	
Coles/Island Lake									
Water Supply									
Maintenance and Repairs	15,000	19,000	(4,000)	-21%	15,000	15,000	15,000	15,000	
Equipment Purchases	16,500	16,500	-	-	16,500	16,500	16,500	16,500	
Materials and Supplies	3,000	3,000	-	-	3,000	3,000	3,000	3,000	

	2017		Change ov	er 2016	2018	2019	2019 2020	
	Proposed	2016 Budget	Dollars	Percent	Proposed	Proposed	ed Proposed	Proposed
Chemicals	3,000	3,000	-	-	3,000	3,000	3,000	3,000
Outside Services	35,000	35,000	-	-	36,000	37,000	38,000	39,000
Outside Labratory Services	15,000	18,500	(3,500)	-19%	15,000	15,000	15,000	15,000
Outside Professional Services	2,500	2,500	-	-	2,500	2,500	2,500	2,500
Outside Services - Compliance Mains	2,000	4,500	(2,500)	-56%	2,000	2,000	2,000	2,000
Maintenance and Repairs	800	800	-	-	800	800	800	800
Equipment Purchases	200	200	-	-	200	200	200	200
Materials and Supplies	1,000	1,000	-	-	1,000	1,000	1,000	1,000
Outside Service	3,000	3,000	-	-	3,000	3,000	3,000	3,000
Cardinal Woods								
Water Supply								
Maintenance and Repairs	5,500	5,500	-	-	5,500	5,500	5,500	5,500
Equipment Purchases	2,000	2,000	-	-	2,000	2,000	2,000	2,000
Materials and Supplies	1,500	1,500	-	-	1,500	1,500	1,500	1,500
Chemicals	1,500	1,500	-	-	1,500	1,500	1,500	1,500
Outside Services	18,500	18,500	-	-	19,000	19,500	20,000	20,500
Outside Labratory Services	9,500	9,500	-	-	9,500	9,500	9,500	9,500
Outside Professional Services	2,500	2,500	-	-	2,500	2,500	2,500	2,500
Outside Services - Compliance	4,500	4,500	-	-	4,500	4,500	4,500	4,500
Mains								
Maintenance and Repairs	800	800	-	-	800	800	800	800
Equipment Purchases	200	200	-	-	200	200	200	200
Materials and Supplies	500	500	-	-	500	500	500	500
Outside Services	2,000	2,000	-	-	2,000	2,000	2,000	2,000
Service to Private Properties	<b>-</b>							
Equipment Purchases	5,000	5,000	-	-	5,000	5,000	5,000	5,000
Maintenance and Repairs	500	500	-	-	500	500	500	500

	2017	204C Dudget	Change over 2016 2018 2019				2020 2021		
	Proposed	2016 Budget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed	
Materials / Supplies	15,000	15,000	-	-	15,000	15,000	15,000	15,000	
Outside Services	55,000	55,000	-	-	55,000	55,000	55,000	55,000	
Ontario One Call	6,000	6,000	-	-	6,100	6,200	6,300	6,400	
Hydrants									
Employment Agency Staff	6,000	6,000	-	-	6,000	6,000	6,000	6,000	
Equipment Purchases	2,500	2,500	-	-	2,500	2,500	2,500	2,500	
Maintenance and Repairs	-	-	-	-	-	-	-	-	
Materials / Supplies	45,000	45,000	-	-	45,000	45,000	45,000	45,000	
Outside Services	104,500	144,500	(40,000)	-28%	104,500	104,500	104,500	104,500	
Replacement Hydrants	-	-	-	-	-	-	-	-	
Fleet Operations									
Fleet expenditures	133,395	171,655	(38,260)	-22%	153,072	165,280	179,522	194,802	
	6,543,957	6,272,304	638,795	10%	6,935,703	7,229,557	7,478,358	7,684,050	
Revenues:									
Property Rentals	(13,000)	(24,000)	3,000	-13%	(13,000)	(13,000)	(13,000)	(13,000)	
Service Fees	(8,000)	(8,000)	-	-	(8,000)	(8,000)	(8,000)	(8,000)	
Meter & Conservation Devices	(20,000)	(20,000)	(4,000)	20%	(20,000)	(20,000)	(20,000)	(20,000)	
Monthly Billing Fees	(985,943)	(926,405)	(115,458)	12%	(1,049,119)	(1,116,036)	(1,187,022)	(1,262,439)	
Volume Billing	(5,162,842)	(4,925,868)	(511,916)	10%	(5,479,944)	(5,700,107)	(5,870,982)	(5,994,141)	
Miscellaneous Sales	(12,000)	(12,000)	(2,000)	17%	(12,000)	(12,000)	(12,000)	(12,000)	
Mono Contract	(339,172)	(353,031)	(10,421)	3%	(350,640)	(357,414)	(364,354)	(371,470)	
Other Revenue	(3,000)	(3,000)	2,000	-67%	(3,000)	(3,000)	(3,000)	(3,000)	
	(6,543,957)	(6,272,304)	(638,795)	10%	(6,935,703)	(7,229,557)	(7,478,358)	(7,684,050)	
Net Water Works:	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	

### Wastewater

	2017	2016 Budget	Change o	ver 2016	2018	2019	2020	2021
	Proposed	2010 Budget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Expenses:								
Compensation	\$ 877,403	\$ 866,698	\$ 10,705	1%	\$ 901,018	\$ 925,410	\$ 950,606	\$ 976,642
Internal Recoveries	342,650	338,320	4,330	1%	342,650	342,650	342,650	342,650
Insurance	37,702	45,061	(7,359)	-16%	39,588	41,567	43,645	45,827
Transfer to Ins Reserve	9,270	-	9,270	100%	-	-	-	-
Office Expenditure	5,140	5,870	(730)	-12%	5,140	5,140	5,140	5,140
Professional Fees	66,800	41,800	25,000	60%	41,800	56,800	191,800	41,800
Billing/Reading Services	183,000	183,000	-	-	183,000	183,000	183,000	183,000
Workshops / Conferences	15,500	15,800	(300)	-2%	15,500	15,500	15,500	15,500
Uniforms	7,900	7,900	-	-	7,900	7,900	7,900	7,900
Utilities	489,000	475,500	13,500	3%	515,000	541,000	567,000	593,000
Maintenance and Repairs	56,000	56,000	-	-	56,000	206,000	56,000	56,000
<b>Equipment Purchases</b>	25,000	25,000	-	-	45,000	25,000	25,000	25,000
Materials and supplies	36,000	36,000	-	-	36,000	36,000	36,000	36,000
Chemicals	131,000	128,000	3,000	2%	131,000	131,000	131,000	131,000
Biosolids Disposal	812,000	812,000	-	-	812,000	500,000	500,000	500,000
Overstrength Agreement	2,860	3,250	(390)	-12%	2,860	2,860	2,860	2,860
Outside Services	175,200	178,200	(3,000)	-2%	175,200	175,200	175,200	175,200
Central Comunications	7,150	6,965	185	3%	7,150	7,150	7,150	7,150
Taxes in Lieu of Payment	12,300	12,000	300	3%	12,500	12,800	13,100	13,400
Marsh Monitoring Survey	50,000	50,000	-	-	50,000	50,000	50,000	50,000
Fleet Expenditures	12,631	14,569	(1,939)	-13%	15,753	13,338	16,918	18,989
Debt Financing	309,624	69,918	239,706	343%	412,357	1,436,457	1,536,204	1,511,383
Transfer to Reserve	2,365,124	2,403,595	(38,471)	-2%	2,469,083	2,465,889	2,509,160	2,740,058
Transfer to DC Reserve	48,513	-	48,513	0%	-	-	-	-

### Wastewater

	2017	2016 Budget	Change o	ver 2016	2018	2019	2020	2021
	Proposed	2010 Budget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
CVC Levy	135,021	131,088	3,933	3%	140,000	145,600	151,000	157,040
	6,212,787	5,906,535	306,253	5.2%	6,416,498	7,326,262	7,516,834	7,635,540
Revenues:								
Monthly Billing Fees	(983,011)	(923,612)	(59,399)	6%	(1,046,040)	(1,128,030)	(1,183,627)	(1,258,875)
Volume Billing	(4,952,997)	(4,890,923)	(62,074)	1%	(5,015,071)	(5,076,327)	(5,136,492)	(5,198,566)
Cost Recovery - Entec	-	-	-	-	-	-	-	-
Cont Over Strength Agmnt	(95,000)	(90,000)	(5,000)	6%	(95,000)	(95,000)	(95,000)	(95,000)
DC Recovery for Debt	(179,780)	-	(179,780)	0%	(258,387)	(1,024,905)	(1,099,715)	(1,081,099)
Sewer Backup Charges	(1,000)	(1,000)	-	-	(1,000)	(1,000)	(1,000)	(1,000)
Miscellaneous	(1,000)	(1,000)	-	-	(1,000)	(1,000)	(1,000)	(1,000)
	(6,212,788)	(5,906,535)	(306,253)	5.2%	(6,416,498)	(7,326,262)	(7,516,834)	(7,635,540)
Net Wastewater:	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -

### **Orangeville Public Library**

Evnances	2017 Proposed	zo io Buaget			2018	2019 Proposed	2020	2021
Evpanage			Dollars	Percent	Proposed		Proposed	Proposed
Expenses:								
Compensation	\$ 1,441,643	\$ 1,414,754	\$ 26,889	2%	\$ 1,476,567	\$ 1,512,468	\$ 1,549,380	\$ 1,587,336
Insurance	7,189	7,471	(282)	-4%	5,342	5,610	5,890	6,185
Office Expenditures	22,600	22,500	100	0%	22,850	23,250	23,300	24,000
Memberships	2,500	2,500	-	0%	2,500	2,750	2,750	3,000
Advertising	8,000	8,000	-	0%	8,000	8,000	8,000	8,000
Programs	17,250	17,350	(100)	-1%	17,500	17,500	18,000	18,250
Professional Fees Audit	1,650	1,650	-	0%	1,650	1,650	1,650	1,650
Software Licence & Support	25,000	23,000	2,000	9%	25,000	26,000	26,500	27,000
Workshops/Conferences	18,250	18,000	250	1%	18,250	18,550	18,600	18,600
Internal Recovery	2,500	2,500	-	0%	2,500	2,500	2,500	2,500
Transfer to Reserve	222,500	220,000	2,500	1%	226,788	226,453	226,094	225,728
Outside Services	19,950	17,550	2,400	14%	20,075	20,256	20,394	20,539
Maintenance and Repairs	29,000	25,793	3,207	12%	31,320	33,320	35,320	37,320
Utilities	35,251	31,251	4,000	13%	37,014	38,864	40,807	42,848
	1,853,283	1,812,319	40,964	2%	1,895,356	1,937,171	1,979,185	2,022,955
Revenues:								
Rental Revenue	(58,500)	(58,500)	-	0%	(59,000)	(59,000)	(60,000)	(60,000)
Service Charges	(22,400)	(22,400)	-	0%	(23,000)	(23,000)	(23,000)	(23,000)
Grant Revenues	(33,700)	(33,700)	-	0%	(33,700)	(33,700)	(33,700)	(33,700)
Non-Resident Fees	(50,300)	(50,300)	-	0%	(51,000)	(52,000)	(52,000)	(52,000)
Donations	(4,000)	(4,000)	-	0%	(4,000)	(4,000)	(4,000)	(4,000)
Miscellaneous	(2,000)	(2,000)	-	0%	(3,000)	(3,000)	(3,000)	(3,000)
	(170,900)	(170,900)	-	0%	(173,700)	(174,700)	(175,700)	(175,700)
Net Orangeville Public Library:	: \$1,682,383	\$ 1,641,419	\$ 40,964	2.5%	\$ 1,721,656	\$ 1,762,471	\$ 1,803,485	\$ 1,847,255

### **Orangeville Police Service**

	20	17 Duamasad	0040 Decilerat	Change over 2016		2018	2019	2020	2021
	20	17 Proposed	2016 Budget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Expenses:									
Compensation Uniform	\$	6,081,915	\$ 6,179,906	(\$ 97,992)	-2%	\$ 6,386,010	\$ 6,545,661	\$ 6,709,302	\$ 6,877,035
Compensation Court Security		616,473	626,493	(10,020)	-2%	647,296	663,479	680,066	697,067
Compensation Civilian		574,210	576,863	(2,653)	0%	602,920	617,993	633,443	649,279
Compensation Communications		1,347,446	1,370,873	(23,427)	-2%	1,414,818	1,450,189	1,486,444	1,523,605
Police Service Board									
Office Expenditures		2,174	2,111	63	3%	2,240	2,307	2,376	2,447
Secretarial Services		5,000	9,000	(4,000)	-44%	5,150	5,305	5,464	5,628
Professional Fees		50,000	125,000	(75,000)	-60%	51,500	53,045	54,636	56,275
Memberships		3,121	3,030	91	3%	3,215	3,311	3,410	3,513
Workshops / Conferences		1,142	1,109	33	3%	1,177	1,212	1,248	1,286
Award Presentations		824	800	24	3%	849	874	900	927
Police Administration									
Office Expenditures		63,841	58,505	5,336	9%	65,757	67,729	69,761	71,854
Insurance		126,631	187,808	(61,177)	-33%	132,963	139,611	146,592	153,921
Advertising		824	800	24	3%	849	874	900	927
Service Agreement		43,260	42,000	1,260	3%	44,558	45,895	47,271	48,690
IT Supplies		270,378	217,500	52,878	24%	277,803	285,451	281,889	278,563
Internal Recovery		27,501	26,700	801	3%	28,326	29,176	30,051	30,953
Professional Fees		5,150	5,000	150	3%	5,305	5,464	5,628	5,796
Memberships		3,090	3,000	90	3%	3,183	3,278	3,377	3,478
Workshops / Conferences		37,080	36,000	1,080	3%	38,192	39,338	40,518	41,734
Security /Safety Relations		11,963	12,630	(667)	-5%	12,322	12,692	13,072	13,464
Safety Equipment/Clothing		50,000	50,000	-	-	51,500	53,045	54,636	56,275
Canine Unit Support		2,575	2,500	75	3%	2,652	2,732	2,814	2,898
Meals (Prisoners & Officers)		6,180	6,000	180	3%	6,365	6,556	6,753	6,956
Transfer to Insurance Reserve		93,746	-	93,746	100%	83,766	72,716	60,384	47,340
Police Building									
Insurance		3,914	5,639	(1,725)	-31%	4,109	4,315	4,531	4,757
Service Agreement		3,090	3,000	90	3%	3,183	3,278	3,377	3,478
Utilities		37,483	36,391	1,092	3%	38,607	39,766	40,959	42,187
Maintenance		70,967	68,900	2,067	3%	73,096	75,289	77,548	79,874

### **Orangeville Police Service**

	2017 Proposed	2016 Budget	Change ov	er 2016	2018	2019	2020	2021
	2017 Proposed	2016 Budget	Dollars	Percent	Proposed	Proposed	Proposed	Proposed
Transfer to Capital	38,000	-	38,000	100%	38,000	99,000	114,000	51,000
Police Fleet Operations								
Fleet Operations	137,474	182,435	(44,961)	-25%	140,188	144,132	148,601	153,199
Transfer to Capital Fleet	50,000	50,000	-	-	50,000	50,000	50,000	50,000
Increase to be absorbed		(438,571)	438,571	-100%	-	-	-	-
	9,765,451	9,451,422	314,029	3%	10,215,899	10,523,711	10,779,949	10,964,407
Revenues:								
Costs Recovered	(96,630)	(86,000)	(10,630)	12%	(99,529)	(102,515)	(105,590)	(108,758)
Provincial Grants	(983,363)	(654,113)	(329,249)	50%	(1,122,824)	(1,156,509)	(1,191,204)	(1,226,940)
Partner Contributions Court Security	(100,000)	(100,000)	-	-	(103,000)	(106,090)	(109,273)	(112,551)
Partner Contributions 911	-	(100,000)	100,000	-100%	-	-	-	-
Municipal Service Agrmts	(91,450)	(88,786)	(2,664)	3%	(94,193)	(97,019)	(99,929)	(102,927)
Security Checks	(60,000)	-	(60,000)	100%	(61,800)	(63,654)	(65,564)	(67,531)
Admin Cost Recovered	(225,649)	(146,261)	(79,388)	54%	(232,418)	(239,391)	(246,573)	(253,970)
Other Revenues	(1,030)	(1,000)	(30)	3%	(1,061)	(1,093)	(1,126)	(1,159)
	(1,558,121)	(1,176,160)	(381,961)	32%	(1,714,825)	(1,766,270)	(1,819,258)	(1,873,836)
Net Police Services:	\$ 8,207,331	\$ 8,275,262	(\$ 67,931)	-0.8%	\$ 8,501,074	\$ 8,757,441	\$ 8,960,691	\$ 9,090,571
Percentage Increase over Prior-yea	ar:				4%	3%	2%	1%