

# Town of Orangeville 2019 Approved Operating Budget

	2018 Approved Budget	2018 Reorganized Budget	2019 Approved Budget	2019 \$ Change	2019 % Change
Council	\$ 351,814	\$ 351,814	\$ 341,425	\$ (10,389)	(3.0%)
Committees	101,958	101,958	77,000	(24,958)	(24.5%)
Administration	356,561	637,928	677,444	39,516	6.2%
Clerks	529,689	529,689	642,315	112,626	21.3%
Communications	341,365	341,365	341,474	109	0.0%
Human Resources	508,600	508,600	540,055	31,455	6.2%
Corporate Allocations	6,001,602	6,527,678	6,416,794	(110,884)	(1.7%)
Finance	930,889	936,639	979,813	43,174	4.6%
Information Technology	778,471	720,567	798,221	77,654	10.8%
Planning	411,314	360,553	330,930	(29,623)	(8.2%)
Economic Development & Culture	416,380	416,380	448,538	32,158	7.7%
Parks	916,351	932,685	912,298	(20,387)	(2.2%)
Recreation & Events	2,792,137	2,383,232	2,509,877	126,645	5.3%
Facilities	440,770	723,182	778,091	54,909	7.6%
Building		(42,833)		42,833	
By-Law Enforcement	749,006	716,508	745,752	29,244	4.1%
Fire	3,722,932	3,667,060	3,849,444	182,384	5.0%
Public Works	5,090,513	4,833,376	4,920,065	86,689	1.8%
Transit	344,767	336,168	333,652	(2,516)	(0.7%)
Cemetery	32,361	32,344	14,749	(17,595)	(54.4%)
Water		(107,556)		107,556	
Wastewater		5,012		(5,012)	
Library Services	1,862,001	1,867,410	1,839,628	(27,782)	(1.5%)
Police	8,205,404	8,105,126	8,105,127	1	0.0%
Total Levy Required	\$ 34,884,885	\$ 34,884,885	\$ 35,602,692	\$ 717,807	2.1%



	2018	2018	2019	2019	2019
	Approved	Reorganized	Approved	\$ Change	%
	Budget	Budget	Budget	Over Reorganized	
Council					
Compensation	273,614	273,614	271,300	(2,314)	(0.8%)
Professional Development and Assoc. Fees	17,000	17,000	17,000		
Office and Administration	32,200	32,200	27,125	(5,075)	(15.8%)
Public Relations, Promotions and Events	26,000	26,000	23,000	(3,000)	(11.5%)
Inter-Departmental Re-Allocations	3,000	3,000	3,000		
Sub-total Expenses:	351,814	351,814	341,425	(10,389)	(3.0%)
Total Levy Impact	351,814	351,814	341,425	(10,389)	(3.0%)



	2018 Approved Budget	2018 Reorganized Budget	2019 Approved Budget	2019 \$ Change Over Reorganized	2019 %
Committees					
Access Orangeville Committee					
Professional Development and Assoc. Fees	500		500	500	
Office and Administration	400		400	400	
Public Relations, Promotions and Events	19,100		24,100	24,100	
Sub-total Expenses:	20,000		25,000	25,000	
Total Levy Impact	20,000		25,000	25,000	
Emergency Committee					
Programs	10,000		10,000	10,000	
Sub-total Expenses:	10,000		10,000	10,000	
Total Levy Impact	10,000		10,000	10,000	
Heritage Orangeville					
Professional Development and Assoc. Fees	1,225		1,225	1,225	
Office and Administration	725		725	725	
Public Relations, Promotions and Events	6,550		8,050	8,050	
Sub-total Expenses:	8,500		10,000	10,000	
Total Levy Impact	8,500		10,000	10,000	
Honours Committee					
Public Relations, Promotions and Events	2,000		2,000	2,000	
Sub-total Expenses:	2,000		2,000	2,000	
Total Levy Impact	2,000		2,000	2,000	
Sustainability Action Team (OSA					
Public Relations, Promotions and Events	28,000		30,000	30,000	
Sub-total Expenses:	28,000		30,000	30,000	
Total Levy Impact	28,000		30,000	30,000	
Fotal Committees	101,958	101,958	77,000	(24,958)	(24.5%



	2018 Approved	2018 Reorganized	2019 Approved	2019 \$ Change	2019 %
	Budget	Budget	Budget	Over Reorganized	
Administration					
Compensation	340,511	621,878	659,694	37,816	6.1%
Professional Development and Assoc. Fees	5,300	5,500	7,500	2,000	36.4%
Office and Administration	7,650	7,450	7,150	(300)	(4.0%
Public Relations, Promotions and Events	2,100	2,100	2,100		
Equipment Purchases	1,000	1,000	1,000		
Sub-total Expenses:	356,561	637,928	677,444	39,516	6.2%
Total Levy Impact	356,561	637,928	677,444	39,516	6.2%



	2018	2018	2019	2019	2019
	Approved	Reorganized	Approved	\$ Change	%
	Budget	Budget	Budget	Over	
	_	_	-	Reorganized	
Clerks					
User Fees	(45,300)	(45,300)	(40,000)	5,300	(11.7%)
Licences and Permits	(50,000)	(50,000)	(58,500)	(8,500)	17.0%
Sub-total Revenues:	(95,300)	(95,300)	(98,500)	(3,200)	3.4%
Compensation	537,015	537,015	626,345	89,330	16.6%
Professional Development and Assoc. Fees	4,632	4,632	4,500	(132)	(2.8%)
Office and Administration	67,226	67,226	11,370	(55,856)	(83.1%)
Public Relations, Promotions and Events	6,851	6,851	1,500	(5,351)	(78.1%)
Licences and Support	15,000	15,000	15,000		
Materials and Supplies	5,700	5,700	5,000	(700)	(12.3%)
Maintenance and Repairs	9,600	9,600	9,600		
Equipment Purchases	500	500	1,000	500	100.0%
Outside Services	51,965	51,965		(51,965)	(100.0%)
Professional Fees	50,500	50,500	500	(50,000)	(99.0%)
Sub-total Expenses:	748,989	748,989	674,815	(74,174)	(9.9%)
Transfers to(from) Reserve	(124,000)	(124,000)	66,000	190,000	(153.2%)
Total Transfers	(124,000)	(124,000)	66,000	190,000	(153.2%)
Total Levy Impact	529,689	529,689	642,315	112,626	21.3%



	2018 Approved	2018	2019	2019	2019
		Reorganized	Approved	\$ Change	%
	Budget	Budget	Budget	Over	
				Reorganized	
Communications					
Compensation	254,517	254,517	252,351	(2,166)	(0.9%)
Professional Development and Assoc. Fees	3,030	3,030	3,060	30	1.0%
Office and Administration	9,594	9,594	9,733	139	1.4%
Public Relations, Promotions and Events	71,224	71,224	73,330	2,106	3.0%
Service and Lease Agreements					
Equipment Purchases	1,500	1,500	1,500		
Sub-total Expenses:	339,865	339,865	339,974	109	0.0%
Transfers to(from) Reserve	1,500	1,500	1,500		
Total Transfers	1,500	1,500	1,500		
Total Levy Impact	341,365	341,365	341,474	109	0.0%



	2018 Approved	2018	2019	2019	2019
		Reorganized	Approved	\$ Change	%
	Budget	Budget	Budget	Over	
	Ũ	0	U	Reorganized	
Human Resources					
Compensation	406,700	406,700	421,255	14,555	3.6%
Professional Development and Assoc. Fees	43,000	43,000	50,100	7,100	16.5%
Office and Administration	17,550	17,550	26,850	9,300	53.0%
Public Relations, Promotions and Events	25,000	25,000	25,000		
Safety Equipment and Clothing	750	750	750		
Maintenance and Repairs	100	100	100		
Equipment Purchases	700	700	700		
Outside Services					
Professional Fees	32,500	32,500	33,000	500	1.5%
Inter-Departmental Re-Allocations	(17,700)	(17,700)	(17,700)		
Sub-total Expenses:	508,600	508,600	540,055	31,455	6.2%
					0.0%
Total Levy Impact	508,600	508,600	540,055	31,455	6.2



	2018 Approved	2018 Reorganized	2019	2019	2019 %
			Approved	\$ Change	
	Budget	Budget	Budget	Over	
				Reorganized	
Corporate Allocations					
PILs etc.	(181,410)	(181,410)	(185,699)	(4,289)	2.4%
Supplementary Taxes	(500,000)	(500,000)	(500,000)		
Penalties and Interest on Taxation	(280,000)	(280,000)	(300,000)	(20,000)	7.1%
User Fees	(10,000)	(10,000)	(10,000)		
Grants			(27,762)	(27,762)	
Fines	(130,000)	(130,000)	(110,000)	20,000	(15.4%
Investment Income	(24,000)	(24,000)	(100,000)	(76,000)	316.7%
Dividends from Orangeville Hydro	(460,748)	(460,748)	(491,975)	(31,227)	6.8%
Sub-total Revenues:	(1,586,158)	(1,586,158)	(1,725,436)	(139,278)	8.8%
Compensation	264,159	264,159	58,028	(206,131)	(78.0%
Grants	61,000	46,000	81,050	35,050	76.2%
Facade Improvement Grant	30,000	30,000	30,000		
Charity Rebates	26,536	26,536	27,086	550	2.1%
Insurance	195,730	459,278	439,467	(19,811)	(4.3%
Credit Valley Conservation Authority	175,000	140,000	150,693	10,693	7.6%
Investment in ORDC	461,435	461,435	390,185	(71,250)	(15.4%
Tax Write-offs	400,000	400,000	500,000	100,000	25.0%
Office and Administration	25,000	25,000		(25,000)	(100.0%
Public Relations, Promotions and Events	30,000		25,000	25,000	
Service Charges	43,550	43,550	43,000	(550)	(1.3%
Materials and Supplies	16,000	16,000	14,500	(1,500)	(9.4%
Professional Fees	244,000	274,000	299,000	25,000	9.1%
Inter-Departmental Re-Allocations	(626,376)	(626,376)	(626,376)		
Sub-total Expenses:	1,346,034	1,559,582	1,431,633	(127,949)	(8.2%
Debt Charges Recovered	(132,303)	(132,303)	(88,625)	43,678	(33.0%
Principal Re-payments	1,746,350	1,746,350	1,448,911	(297,439)	(17.0%
Interest Expense	401,546	401,546	435,725	34,179	8.5%
Debt Service Charges	2,015,593	2,015,593	1,796,011	(219,582)	(10.9%
Transfers to(from) Reserve	1,900,866	2,213,394	2,354,319	140,925	6.4%
Transfer to Capital	2,325,267	2,325,267	2,560,267	235,000	10.1%
Total Transfers	4,226,133	4,538,661	4,914,586	375,925	8.3%
Total Levy Impact	6,001,602	6,527,678	6,416,794	(110,884)	(1.7%)



	2018 Approved Budget	2018	2019	2019	2019
		Reorganized	Approved	\$ Change	%
		Budget	Budget	Over	
	-		-	Reorganized	
Finance					
User Fees	(91,500)	(91,500)	(93,000)	(1,500)	1.6%
Fines	(4,000)	(4,000)	(4,000)		
Other Revenues	(3,000)	(3,000)	(3,000)		
Sub-total Revenues:	(98,500)	(98,500)	(100,000)	(1,500)	1.5%
Compensation	998,989	998,989	1,025,963	26,974	2.7%
Professional Development and Assoc. Fees	14,000	14,000	14,000		
Office and Administration	52,400	52,400	55,970	3,570	6.8%
Public Relations, Promotions and Events	1,000	1,000	1,000		
Licences and Support	43,500	43,500	50,430	6,930	15.9%
Maintenance and Repairs	3,500	3,500	4,400	900	25.7%
Equipment Purchases	3,500	3,500	3,500		
Professional Fees	7,500	7,500	8,500	1,000	13.3%
Inter-Departmental Re-Allocations	(110,000)	(104,250)	(103,950)	300	(0.3%)
Sub-total Expenses:	1,014,389	1,020,139	1,059,813	39,674	3.9%
Transfers to(from) Reserve	15,000	15,000	20,000	5,000	33.3%
Total Transfers	15,000	15,000	20,000	5,000	33.3%
Total Levy Impact	930,889	936,639	979,813	43,174	4.6%



	2018 Approved Budget	2018 Reorganized Budget	2019 Approved Budget	2019 \$ Change Over	2019 %
			-	Reorganized	
Information Technology					
Agreement and Lease Revenue	(9,600)	(9,600)	(24,000)	(14,400)	150.0%
Other Revenues	(57,732)	(57,732)	(58,476)	(744)	1.3%
Sub-total Revenues:	(67,332)	(67,332)	(82,476)	(15,144)	22.5%
Compensation	649,785	649,785	680,299	30,514	4.7%
Professional Development and Assoc. Fees	15,100	15,100	15,100		
Office and Administration	100,595	100,595	102,515	1,920	1.9%
Service and Lease Agreements	240,433	240,433	300,797	60,364	25.1%
Maintenance and Repairs	7,250	7,250	7,250		
Equipment Purchases	300	300	300		
Professional Fees	33,000	33,000	33,000		
Inter-Departmental Re-Allocations	(225,660)	(283,564)	(283,564)		
Sub-total Expenses:	820,803	762,899	855,697	92,798	12.2%
Transfers to(from) Reserve	25,000	25,000	25.000		
Total Transfers	25,000	25,000	25,000		
Total Levy Impact	778,471	720,567	798,221	77,654	10.8%



	2018	2018	2019	2019	2019
	Approved	Reorganized	Approved	\$ Change	%
	Budget	Budget	Budget	Over	
			_	Reorganized	
Planning					
User Fees	(300)	(300)	(300)		
Licences and Permits	(77,500)	(77,500)	(97,500)	(20,000)	25.8%
Sub-total Revenues:	(77,800)	(77,800)	(97,800)	(20,000)	25.7%
Compensation	448,930	407,297	396,460	(10,837)	(2.7%)
Professional Development and Assoc. Fees	4,568	4,816	6,825	2,009	41.7%
Office and Administration	31,051	25,335	24,540	(795)	(3.1%
Inter-Departmental Re-Allocations		905	905		
Sub-total Expenses:	489,114	438,353	428,730	(9,623)	(2.2%)
Total Levy Impact	411,314	360,553	330,930	(29,623)	(8.2%)



	2018	2018	2019	2019	2019
	Approved	ved Reorganized	Approved	\$ Change	%
	Budget	Budget	Budget	Over	
				Reorganized	
Economic Development & Cultur	re				
User Fees	(10,000)	(10,000)	(8,500)	1,500	(15.0%)
Grants	(278,792)	(278,792)	(263,929)	14,863	(5.3%)
Sub-total Revenues:	(288,792)	(288,792)	(272,429)	16,363	(5.7%)
Compensation	453,466	453,466	461,262	7,796	1.7%
Grants	99,000	99,000	93,000	(6,000)	(6.1%)
Professional Development and Assoc. Fees	7,000	6,500	5,700	(800)	(12.3%)
Office and Administration	15,043	15,543	12,705	(2,838)	(18.3%)
Public Relations, Promotions and Events	69,429	69,429	73,620	4,191	6.0%
Maintenance and Repairs	3,220	3,220	3,240	20	0.6%
Outside Services	49,694	49,694	50,688	994	2.0%
Professional Fees	5,020	5,020	8,020	3,000	59.8%
Inter-Departmental Re-Allocations	300	300		(300)	(100.0%)
Sub-total Expenses:	702,172	702,172	708,235	6,063	0.9%
Transfers to(from) Reserve	3,000	3,000	12,732	9,732	324.4%
Total Transfers	3,000	3,000	12,732	9,732	324.4%
Total Levy Impact	416,380	416,380	448,538	32,158	7.7%



	2018 Approved Budget	2018	2019	2019	2019
		Reorganized Budget	Approved Budget	\$ Change Over Reorganized	%
Parks					
User Fees	(66,850)	(66,850)	(70,842)	(3,992)	6.0%
Grants	(1,750)	(1,750)		1,750	(100.0%)
Sub-total Revenues:	(68,600)	(68,600)	(70,842)	(2,242)	3.3%
Compensation	607,676	641,576	617,846	(23,730)	(3.7%)
Grants	15,000	15,000	15,000		
Insurance	25,982	8,158	8,158		
Professional Development and Assoc. Fees	5,200	5,200	5,200		
Office and Administration	5,300	3,800	3,800		
Licences and Support	1,685	1,685	3,170	1,485	88.1%
Service and Lease Agreements	8,000	13,000	13,500	500	3.8%
Safety Equipment and Clothing	6,300	6,300	6,300		
Utilities	33,387	33,387	33,703	316	0.9%
Fuel	28,779	28,779	28,779		
Materials and Supplies	10,200	10,200	11,284	1,084	10.6%
Maintenance and Repairs	213,200	225,200	227,400	2,200	1.0%
Outside Services	14,000	9,000	9,000		
Sub-total Expenses:	974,709	1,001,285	983,140	(18,145)	(1.8%)
Total Levy Impact	916,351	932,685	912,298	(20,387)	(2.2%)



	2018	2018	2019	2019	2019
	Approved	Reorganized	Approved	\$ Change	%
	Budget	Budget	Budget	Over Reorganized	
Recreation & Events					
User Fees	(2,900,301)	(1,507,865)	(1,593,538)	(85,673)	5.7%
Grants	(18,220)	(26,220)	(42,760)	(16,540)	63.1%
Agreement and Lease Revenue	(193,200)	(7,472)		7,472	(100.0%
Other Revenues	(10,000)	(2,000)		2,000	(100.0%
Sub-total Revenues:	(3,121,721)	(1,543,557)	(1,636,298)	(92,741)	6.0%
Compensation	3,814,426	3,367,335	3,503,484	136,149	4.0%
Grants	5,720	5,720		(5,720)	(100.0%
Property Tax	62,489		44,084	44,084	
Professional Development and Assoc. Fees	43,300	43,100	43,100		
Office and Administration	66,606	57,056	58,343	1,287	2.3%
Public Relations, Promotions and Events	59,230	59,230	58,011	(1,219)	(2.1%
Licences and Support	36,300	36,300	36,300		
Service and Lease Agreements	186,320	127,800	111,800	(16,000)	(12.5%
Programs	54,600	54,450	53,450	(1,000)	(1.8%
Service Charges	14,000	14,000		(14,000)	(100.0%
Safety Equipment and Clothing	50,530	13,250	13,250		
Materials and Supplies	279,495	95,200	96,350	1,150	1.2%
Maintenance and Repairs	97,180	1,700	1,800	100	5.9%
Equipment Purchases	37,300	12,300	12,800	500	4.1%
Outside Services	231,250	36,200	37,200	1,000	2.8%
Professional Fees			75,000	75,000	
Inter-Departmental Re-Allocations		1,203	1,203		
Sub-total Expenses:	5,826,894	3,924,844	4,146,175	221,331	5.6%
Transfers to(from) Reserve	86,964	1,945		(1,945)	(100.0%)
Total Transfers	86,964	1,945		( , )	(100.0%
Total Levy Impact	2,792,137	2,383,232	2,509,877	126,645	5.3%



	2018	2018	2019	2019	2019
	Approved Budget	Reorganized Budget	Approved Budget	\$ Change Over Reorganized	%
Facilities					
User Fees	(6,200)	(1,370,636)	(1,374,232)	(3,596)	0.3%
Agreement and Lease Revenue		(205,728)	(205,728)		
Other Revenues		(8,000)	(7,678)	322	(4.0%
Sub-total Revenues:	(6,200)	(1,584,364)	(1,587,638)	(3,274)	0.2%
Compensation	134,446	492,657	612,834	120,177	24.4%
Grants		15,000	15,000		
Insurance	7,074	46,331	45,748	(583)	(1.3%
Property Tax	11,230	73,719	9,035	(64,684)	(87.7%
Professional Development and Assoc. Fees	3,000	3,200	3,200		
Office and Administration	12,576	20,740	23,320	2,580	12.4%
Service and Lease Agreements	18,484	71,504	73,769	2,265	3.2%
Programs		150	200	50	33.3%
Safety Equipment and Clothing	7,100	44,380	47,611	3,231	7.3%
Utilities	84,843	786,090	771,136	(14,954)	(1.9%
Materials and Supplies	29,600	213,895	221,640	7,745	3.6%
Maintenance and Repairs	96,069	203,549	205,460	1,911	0.9%
Equipment Purchases	1,500	26,500	24,700	(1,800)	(6.8%
Outside Services	40,880	239,816	242,076	2,260	0.9%
Sub-total Expenses:	446,802	2,237,531	2,295,729	58,198	2.6%
Transfers to(from) Reserve	168	70,015	70,000	(15)	
Total Transfers	168	70,015	70,000	(15)	
Total Levy Impact	440,770	723,182	778,091	54,909	7.6%



	2018	2018	2019	2019	2019
	Approved Budget	Reorganized	Approved	\$ Change	%
		Budget	Budget	Over	
			-	Reorganized	
Building					
User Fees	(200)	(200)	(200)		
Licences and Permits	(638,900)	(638,900)	(608,900)	30,000	(4.7%)
Sub-total Revenues:	(639,100)	(639,100)	(609,100)	30,000	(4.7%)
Compensation	400,823	400,823	430,247	29,424	7.3%
Insurance	49,424	10,079	10,079		
Professional Development and Assoc. Fees	4,500	4,500	4,500		
Office and Administration	12,625	7,825	8,850	1,025	13.1%
Public Relations, Promotions and Events	700	400		(400)	(100.0%)
Licences and Support	300	300	250	(50)	(16.7%)
Programs	3,000	3,000	3,000		
Safety Equipment and Clothing	2,000	2,000	1,300	(700)	(35.0%)
Fuel	1,500	1,500	1,500		
Maintenance and Repairs	15,930	15,930	14,830	(1,100)	(6.9%)
Professional Fees	15,500	15,500	15,500		
Inter-Departmental Re-Allocations	50,000	57,100	57,100		
Sub-total Expenses:	558,302	518,957	547,156	28,199	5.4%
Transfers to(from) Reserve	80,798	77,310	61,944	(15,366)	(19.9%)
Total Transfers	80,798	77,310	61,944	(15,366)	(19.9%)
Total Levy Impact		(42,833)		42,833	(100.0%)



	2018	2018	2019	2019	2019
	Approved	Reorganized	Approved	\$ Change	%
	Budget	Budget	Budget	Over Reorganized	
By-Law Enforcement					
Licences and Permits	(60,000)	(60,000)	(61,000)	(1,000)	1.7%
Agreement and Lease Revenue	(13,220)	(13,220)	(13,730)	(510)	3.9%
Fines	(70,000)	(70,000)	(70,000)		
Sub-total Revenues:	(143,220)	(143,220)	(144,730)	(1,510)	1.1%
Compensation	683,534	683,534	704,813	21,279	3.1%
Insurance	7,530	2,438	2,438		
Property Tax	7,930	9,440	20,841	11,401	120.8%
Professional Development and Assoc. Fees	2,142	2,142	2,500	358	16.7%
Office and Administration	6,754	6,754	7,514	760	11.3%
Public Relations, Promotions and Events	408	408	408		
Licences and Support	580	580	680	100	17.2%
Service and Lease Agreements	41,034	40,218	40,800	582	1.4%
Safety Equipment and Clothing	4,230	4,230	4,260	30	0.7%
Utilities	7,510	(510)		510	(100.0%)
Fuel	2,550	2,550	2,550		
Materials and Supplies	12,360	12,360	8,380	(3,980)	(32.2%)
Maintenance and Repairs	27,788	21,278	21,298	20	0.1%
Outside Services	5,610	1,610	600	(1,010)	(62.7%)
Professional Fees	65,380	65,380	66,900	1,520	2.3%
Inter-Departmental Re-Allocations	1,500	1,500	1,500		
Sub-total Expenses:	876,840	853,912	885,482	31,570	3.7%
Transfers to(from) Reserve	15,386	5,816	5,000	(816)	(14.0%)
Total Transfers	15,386	5,816	5,000	(816)	(14.0%)
Total Levy Impact	749,006	716,508	745,752	29,244	4.1%



	2018 Approved Budget	2018	2019	2019	2019 %
		Reorganized	Approved	\$ Change	
		Budget	Budget	Over	
				Reorganized	
Fire					
User Fees	(30,700)	(30,700)	(8,800)	21,900	(71.3%
Licences and Permits	(12,000)	(12,000)	(7,000)	5,000	(41.7%
Agreement and Lease Revenue	(782,000)	(782,000)	(1,002,000)	(220,000)	28.1%
Fines			(1,500)	(1,500)	
Other Revenues			(11,000)	(11,000)	
Sub-total Revenues:	(824,700)	(824,700)	(1,030,300)	(205,600)	24.9%
Compensation	4,003,395	4,003,395	4,094,386	90,991	2.3%
Insurance	63,921	18,389	16,899	(1,490)	(8.1%
Professional Development and Assoc. Fees	81,150	81,150	77,200	(3,950)	(4.9%
Office and Administration	14,900	14,900	14,500	(400)	(2.7%
Public Relations, Promotions and Events	5,500	5,500	5,700	200	3.6%
Licences and Support	920	920	2,450	1,530	166.3%
Service and Lease Agreements	42,039	42,039	44,839	2,800	6.7%
Programs	2,700	2,700	2,700		
Safety Equipment and Clothing	152,225	152,225	80,400	(71,825)	(47.2%
Utilities	14,997	19,997	20,297	300	1.5%
Fuel	22,000	22,000	22,500	500	2.3%
Materials and Supplies	59,500	59,500	60,500	1,000	1.7%
Maintenance and Repairs	119,500	114,500	122,200	7,700	6.7%
Equipment Purchases	1,300	1,300	1,300		
Outside Services	1,000	1,000	1,000		
Inter-Departmental Re-Allocations	125,366	125,366	127,873	2,507	2.0%
Sub-total Expenses:	4,710,413	4,664,881	4,694,744	29,863	0.6%
Transfers to(from) Reserve	(162,781)	(173,121)	185,000	358,121	(206.9%
Total Transfers	(162,781)	(173,121)	185,000	358,121	(206.9%
Total Levy Impact	3,722,932	3,667,060	3,849,444	182,384	5.0%



	2018 Approved Budget	2018 Reorganized Budget	2019 Approved Budget	2019 \$ Change Over Reorganized	2019 %
Public Works					
User Fees	(14,320)	(14,320)	(21,820)	(7,500)	52.4%
Other Revenues	(154,016)	(154,016)	(155,179)	(1,163)	0.8%
Sub-total Revenues:	(168,336)	(168,336)	(176,999)	(8,663)	5.1%
Compensation	1,943,377	1,943,377	2,030,919	87,542	4.5%
Insurance	204,609	14,701	14,701		
Professional Development and Assoc. Fees	16,250	16,250	16,820	570	3.5%
Office and Administration	45,440	60,208	60,128	(80)	(0.1%)
Public Relations, Promotions and Events	5,000	8,345	7,500	(845)	(10.1%
Licences and Support	7,293	7,293	10,530	3,237	44.4%
Service and Lease Agreements	106,106	106,106	158,800	52,694	49.7%
Programs	100,500	100,500	100,755	255	0.3%
Safety Equipment and Clothing	11,700	11,700	12,500	800	6.8%
Utilities	234,495	234,495	234,431	(64)	
Fuel	116,280	116,280	118,606	2,326	2.0%
Materials and Supplies	431,226	431,226	483,603	52,377	12.1%
Maintenance and Repairs	431,938	428,438	437,265	8,827	2.1%
Equipment Purchases	43,680	46,200	47,453	1,253	2.7%
Outside Services	1,458,631	1,409,231	1,290,175	(119,056)	(8.4%
Professional Fees	7,200	7,200	7,260	60	0.8%
Inter-Departmental Re-Allocations	(98,963)	(67,474)	(65,361)	2,113	(3.1%
Sub-total Expenses:	5,064,762	4,874,076	4,966,085	92,009	1.9%
Principal Re-payments	64,290	64,290	72,740	8,450	13.1%
Interest Expense	63,346	63,346	58,239	(5,107)	(8.1%)
Debt Service Charges	127,636	127,636	130,979	3,343	2.6%
Total Levy Impact	5,090,513	4,833,376	4,920,065	86,689	1.8%



	2018 Approved Budget	2018	2019	2019	2019
		Reorganized	Approved	\$ Change	%
		Budget	Budget	Over	
	-	-	J	Reorganized	
Transit					
User Fees	(180,600)	(180,600)	(172,950)	7,650	(4.2%)
Other Revenues			(12,750)	(12,750)	
Sub-total Revenues:	(180,600)	(180,600)	(185,700)	(5,100)	2.8%
Compensation	36,833	36,833	37,933	1,100	3.0%
Insurance	11,722	3,123	3,123		
Office and Administration	3,512	3,512	3,650	138	3.9%
Public Relations, Promotions and Events	4,000	4,000	2,250	(1,750)	(43.8%)
Licences and Support	850	850	20,096	19,246	2,264.2%
Materials and Supplies	1,200	1,200	1,300	100	8.3%
Maintenance and Repairs	132,000	132,000	102,000	(30,000)	(22.7%)
Outside Services	581,250	581,250	600,000	18,750	3.2%
Professional Fees	5,000	5,000	5,000		
Inter-Departmental Re-Allocations	24,000	24,000	24,000		
Sub-total Expenses:	800,367	791,768	799,352	7,584	1.0%
Transfers to(from) Reserve	(275,000)	(275,000)	(280,000)	(5,000)	1.8%
Total Transfers	(275,000)	(275,000)	(280,000)	(5,000)	1.8%
Total Levy Impact	344,767	336,168	333,652	(2,516)	(0.7%)



	2018 Approved Budget	2018	2019	2019	2019
		Reorganized Approv	Approved	\$ Change	%
		Budget	Budget	Over Reorganized	
Cemetery					
User Fees	(55,450)	(55,450)	(70,900)	(15,450)	27.9%
Investment Income	(9,500)	(9,500)	(9,500)		
Sub-total Revenues:	(64,950)	(64,950)	(80,400)	(15,450)	23.8%
Compensation	56,138	56,138	54,193	(1,945)	(3.5%)
Insurance	19	6	6		
Professional Development and Assoc. Fees	500	500	500		
Office and Administration	800	800	1,100	300	37.5%
Service and Lease Agreements	1,350	1,350	1,500	150	11.1%
Materials and Supplies	9,000	9,000	8,800	(200)	(2.2%)
Maintenance and Repairs	2,700	2,700	2,250	(450)	(16.7%)
Outside Services	26,800	26,800	26,800		
Sub-total Expenses:	97,307	97,294	95,149	(2,145)	(2.2%)
T-4-11			44.740	(47 505)	
Total Levy Impact	32,361	32,344	14,749	(17,595)	(54.4%)



	2018	2018	2019	2019	2019
	Approved	Reorganized	Approved	\$ Change	%
	Budget	Budget	Budget	Over	
		_	-	Reorganized	
Water					
User Fees	(6,577,063)	(6,577,063)	(6,892,143)	(315,080)	4.8%
Grants			(125,000)	(125,000)	
Agreement and Lease Revenue	(308,115)	(308,115)	(314,280)	(6,165)	2.0%
Fines	(8,000)	(8,000)	(9,000)	(1,000)	12.5%
Sub-total Revenues:	(6,893,178)	(6,893,178)	(7,340,423)	(447,245)	6.5%
Compensation	2,067,237	1,916,384	1,904,419	(11,965)	(0.6%
Insurance	57,045	83,540	83,540		
Property Tax	40,791	40,791	43,908	3,117	7.6%
Professional Development and Assoc. Fees	30,950	30,950	30,350	(600)	(1.9%
Office and Administration	41,750	41,750	42,500	750	1.8%
Public Relations, Promotions and Events	2,500	2,500	2,500		
Licences and Support	12,324	12,324	12,000	(324)	(2.6%
Service and Lease Agreements	95,000	95,000	75,000	(20,000)	(21.1%
Programs	15,000	15,000	15,000		
Safety Equipment and Clothing	12,000	12,000	13,000	1,000	8.3%
Utilities	457,000	457,000	455,000	(2,000)	(0.4%
Fuel	51,000	51,000	40,000	(11,000)	(21.6%
Materials and Supplies	301,000	301,000	251,000	(50,000)	(16.6%
Maintenance and Repairs	88,300	88,300	79,100	(9,200)	(10.4%
Equipment Purchases	95,900	95,900	103,900	8,000	8.3%
Outside Services	1,005,700	1,005,700	871,700	(134,000)	(13.3%
Professional Fees	149,000	149,000	251,000	102,000	68.5%
Inter-Departmental Re-Allocations	426,868	443,670	443,670		
Sub-total Expenses:	4,949,365	4,841,809	4,717,587	(124,222)	(2.6%
Transfers to(from) Reserve	1,943,813	1,943,813	2,622,836	679,023	34.9%
Total Transfers	1,943,813	1,943,813	2,622,836	679,023	34.9%
Net		(107,556)		107,556	(100.0%



	2018 Approved Budget	2018 Reorganized Budget	2019 Approved Budget	2019 \$ Change Over Reorganized	2019 %
Wastewater					
User Fees	(6,063,111)	(6,063,111)	(6,191,130)	(128,019)	2.1%
Agreement and Lease Revenue	(120,000)	(120,000)	(100,000)	20,000	(16.7%
Sub-total Revenues:	(6,183,111)	(6,183,111)	(6,291,130)	(108,019)	1.7%
Compensation	893,102	893,102	857,472	(35,630)	(4.0%
Insurance	54,409	87,720	87,720		
Credit Valley Conservation Authority	137,500	137,500	142,543	5,043	3.7%
Property Tax	36,738	36,738	37,109	371	1.0%
Professional Development and Assoc. Fees	15,700	15,700	15,000	(700)	(4.5%
Office and Administration	10,700	10,700	11,300	600	5.6%
Public Relations, Promotions and Events	200	200	200		
Licences and Support	525	525	575	50	9.5%
Service and Lease Agreements	5,000		25,000	25,000	
Safety Equipment and Clothing	7,900	7,900	7,900		
Utilities	549,000	549,000	484,000	(65,000)	(11.8%
Fuel	5,000	5,000	4,500	(500)	(10.0%
Materials and Supplies	171,000	171,000	176,000	5,000	2.9%
Maintenance and Repairs	60,800	60,800	62,300	1,500	2.5%
Equipment Purchases	50,000	50,000	50,000		
Outside Services	1,273,140	1,278,140	1,306,000	27,860	2.2%
Professional Fees	41,500	41,500	76,500	35,000	84.3%
Inter-Departmental Re-Allocations	427,518	399,219	399,219		
Sub-total Expenses:	3,739,732	3,744,744	3,743,338	(1,406)	0.0%
Principal Re-payments	564,829	564,829	466,846	(97,983)	(17.3%
Interest Expense	770,000	770,000	636,425	(133,575)	(17.3%
Debt Service Charges	1,334,829	1,334,829	1,103,271	(231,558)	(17.3%)
Transfers to(from) Reserve	1,108,550	1,108,550	1,444,521	335,971	30.3%
Total Transfers	1,108,550	1,108,550	1,444,521	335,971	30.3%
Net _		5,012		(5,012)	(100.0%)



	2018	2018	2019	2019	2019
	Approved Budget	Reorganized Budget	Approved Budget	\$ Change Over Reorganized	%
Library Services					
User Fees	(151,400)	(144,400)	(150,025)	(5,625)	3.9%
Grants	(33,700)	(33,700)	(33,700)	(-,)	
Fines	(12,000)	(12,000)	(12,000)		
Other Revenues	(4,000)	(11,000)	(11,000)		
Sub-total Revenues:	(201,100)	(201,100)	(206,725)	(5,625)	2.8%
Compensation	1,530,479	1,530,479	1,493,715	(36,764)	(2.4%
Insurance	5,597	3,673	3,673		
Professional Development and Assoc. Fees	16,500	16,500	16,750	250	1.5%
Office and Administration	17,775	17,775	17,850	75	0.4%
Public Relations, Promotions and Events	8,000	8,000	8,000		
Licences and Support	25,000	25,000	25,000		
Service and Lease Agreements	4,500	4,500	4,500		
Programs	17,500	17,500	17,500		
Service Charges	1,550	1,550	1,600	50	3.2%
Utilities	37,013	37,013	38,864	1,851	5.0%
Maintenance and Repairs	54,945	54,945	64,076	9,131	16.6%
Equipment Purchases	2,500	2,500	2,750	250	10.0%
Inter-Departmental Re-Allocations	4,150	13,075	13,075		
Sub-total Expenses:	1,725,509	1,732,510	1,707,353	(25,157)	(1.5%
Transfers to(from) Reserve	276,592	275,000	275,000		
Transfer to Capital	61,000	61,000	64,000	3,000	4.9%
Total Transfers	337,592	336,000	339,000	3,000	0.9%
Total Levy Impact	1,862,001	1,867,410	1,839,628	(27,782)	(1.5%



	2018	2018	2019	2019	2019
	Approved	Reorganized	Approved	\$ Change	%
	Budget	Budget	Budget	Over	
				Reorganized	
Police					
User Fees	(252,390)	(252,390)	(591,096)	(338,706)	134.2%
Grants	(1,320,017)	(1,320,017)	(1,270,269)	49,748	(3.8%)
Other Revenues	(85,602)	(85,602)	(85,602)		
Sub-total Revenues:	(1,658,009)	(1,658,009)	(1,946,967)	(288,958)	17.4%
Compensation	8,643,292	8,643,292	9,092,472	449,180	5.2%
Insurance	164,017	124,606	124,606		
Professional Development and Assoc. Fees	46,875	46,875	50,764	3,889	8.3%
Office and Administration	201,425	201,425	222,324	20,899	10.4%
Public Relations, Promotions and Events	4,360	4,360	4,480	120	2.8%
Licences and Support	1,212	1,212	1,705	493	40.7%
Service and Lease Agreements	43,923	43,923	44,821	898	2.0%
Service Charges			150	150	
Safety Equipment and Clothing	54,774	54,774	57,962	3,188	5.8%
Utilities	38,608	38,608	38,980	372	1.0%
Fuel	55,317	55,317	56,423	1,106	2.0%
Materials and Supplies	9,123	9,123	9,397	274	3.0%
Maintenance and Repairs	147,212	147,212	155,661	8,449	5.7%
Equipment Purchases	1,061	1,061	1,100	39	3.7%
Professional Fees	56,805	56,805	75,464	18,659	32.8%
Inter-Departmental Re-Allocations	15,997	30,026	25,406	(4,620)	(15.4%)
Sub-total Expenses:	9,484,001	9,458,619	9,961,715	503,096	5.3%
Principal Re-payments	21,045	21,045	21,925	880	4.2%
Interest Expense	1,834	1,834	954	(880)	(48.0%)
Debt Service Charges	22,879	22,879	22,879		
Transfers to(from) Reserve	134,896	60,000	60,000		
Transfer to Capital	221,637	221,637	7,500	(214,137)	(96.6%)
Total Transfers	356,533	281,637	67,500	(214,137)	(76.0%)
Total Levy Impact	8,205,404	8,105,126	8,105,127	1	



	2018 Approved Budget		2018 Reorganized Budget		2019 Approved Budget		2019 S Change Over eorganized	2019 %
Total Operating Budget	\$	34,884,885	\$	34,884,885	\$ 35,602,692	\$	717,807	2.1%